

VOTE 7

DEPARTMENT OF LOCAL GOVERNMENT AND TRADITIONAL AFFAIRS

| | |
|---------------------------------------|--|
| To be appropriated by vote in 2013/14 | R 312 560 000 |
| Responsible Executing Authority | MEC for Local Government and Traditional Affairs |
| Administering Department | Department of Local Government and Traditional Affairs |
| Accounting Officer | Head of Department |

1. OVERVIEW

Vision

Sustainable, viable local government, traditional councils and communities in Gauteng

Mission

To coordinate the effective functioning of local government; promote integrated development planning and deepen participatory democracy in order to accelerate service delivery

Strategic Goals

The functions of the Department of Local Government and Traditional Affairs (DLGTA) in the MTEF period will be geared towards achieving the four strategic goals which are to:

- Promote and facilitate viable and sustainable local governance
- Promote integrated development and planning through efficient land use management, provincial coordination of disaster management and improved access to basic services
- Promote and facilitate viable and sustainable traditional institutions; and
- Build an inclusive economic environment conducive to the creation of decent work.

Core functions and responsibilities

The primary role of the DLGTA is to provide support to the municipalities and tribal authorities with the following core functions:

- Monitor the development and performance of municipalities and traditional authorities
- Support local government where there are capacity constraints
- Promote capacity development in a systematic manner, to ensure that municipalities are increasingly able to manage their own affairs
- Advise on and approve Integrated Development Plans (IDPs)
- Provide key support services to municipalities in implementing the Municipal Finance Management Act (MFMA) and supporting Community Development Workers (CDWs)
- Intervene where local government consistently fails adequately to perform its designated functions.

Main services

The Department intends to continue to support and monitor municipalities in the province by strengthening good governance and accountability through implementation of the oversight model. This entails the Municipal Public Accounts Committee (MPAC) contributing to municipal assessments. The Department will monitor the effectiveness of MPAC in carrying out its oversight and accountability functions. The Department has to assess and highlight the progress and challenges of the past five years of local government but also look forward, taking into account lessons learned from Project Consolidate intervention by the South African Institute of Civil Engineers (SAICE) and the South African Institute of Chartered Accountants (SAICA). The key focus in the 2013/14 financial year will be the strengthening of ward based planning and public participation through the involvement of training ward committees in an effort to improve their functionality.

The Department will ensure traditional leadership receives administrative support through appropriate systems and structures including through legislation defining the heads of Khoisan communities as traditional leaders. The Department will continue defining the relationship between local government structures and traditional leadership and communities in the province. The other focus area will be monitoring progress towards achieving targets such as the implementation of alternative waste water management systems, implementation of a provincial sanitation strategy and water demand management strategies.

Mainstream local government support will be given through coordination and facilitation of the provincial capacity building task team and the technical working task team, maintaining partnership with key stakeholders in providing scarce skills to municipalities. The Department will ensure that the disaster management function in the province is integrated. With revenue enhancement, the integration of IDPs is one of the main key services that will be undertaken in the coming financial year. The Department will invest more in staff development by recruitment of skilled personnel and enhancement of internal systems, communications, finance and HR.

Aligning departmental budget to achieve prescribed outcomes

Differentiated approach to municipal financing, planning and support

The allocation to the output aims at providing capacity support to municipalities in relation to financial management, operation clean audit, revenue enhancement and debt management, technical support (engineering and infrastructure), project and contract management and capacity and scarce skills development. The budget allocated for 2013/14 and the MTEF is meant to achieve the set targets in further providing these services to municipalities in order to achieve the desired outcomes. The Department has allocated an amount of R14.5 million in 2013/14 financial year to tackle the above mentioned support to municipalities.

Improving Access to basic services

The expenditure for this output is related to the provision of free basic services to the communities such as free electricity and water by municipalities. In the past financial years 20 316 households received access to basic electricity supply. The Department has allocated a substantial amount of money for 2013/14 in order to achieve this target although facing more challenges as a result of migration to all municipalities in Gauteng due to the fact all municipalities in the province will be providing free basic services to indigent's communities.

Deepen democracy through a refined ward committee model.

The expenditure for the output is related to the provision of training of ward committees and to strengthen public participation and ward committee's structures and functions. The Department allocated for 2013/14 financial year to review and strengthen the legislative framework for ward committees and community participation. This will also include supporting measures to ensure that 720 ward committees are fully functional and trained by 2014 in the three local municipalities that are Emfuleni, Midvaal and Lesedi. The Department will have to analyse all policies and plans for the ward committees of all municipalities to benchmark against the provincial guidelines and national policy guidelines for establishment.

External activities and events relevant to budget decisions

The increase of the budget allocation is due to the Operation Clean Audit that is due to be achieved by 2014 which was necessitated by the audit outcomes by the Office of the Auditor-General during the audit of the municipalities in 2010/2011 financial year. The economic downturn over a period has played a major role in terms of National Treasury reducing the budget allocation for 2013-14 financial year and MTEF. The integration of Metsweding to Tshwane Municipality as a result of the demarcation of municipalities has brought some rural areas to the COT which requires the creation of the house of traditional leaders within Gauteng.

Acts, rules and regulations

- Intergovernmental Relations Framework Act (Act No. 13 of 2005);
- Local Government: Municipal Property Rate Act (Act No. 6 of 2004);
- National Environmental Management Act (Act No. 107 of 1998), as amended by Act No. 8 of 2004;
- Broad Based Black Economic Empowerment Act (Act No. 53 of 2003);
- Municipal Finance Management Act (Act No. 56. of 2003);
- Local Government : Municipal Systems Act (Act No. 32 of 2000);
- Public Finance Management Act (Act No. 1 of 1999);
- Local Government: Demarcation Act (Act No. 27 of 1998);
- Local Government: Municipal Structure Act (Act No. 117 of 1998;
- Extension of Security of Tenure Act (Act No. 62 of 1997);

- Land Administration Act (Act No. 2 of 1995);
- Reconstruction and Development Programme Fund Act (Act No.7 of 1994);
- Expropriation Act (1951), as repealed by Act No. 63 of 1975;
- State Land Disposal Act (Act No. 48 of 1961); and
- Deeds Registries Act (Act No. 47 of 1937).

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2012/13)

This section corresponds with the “Outlook for the coming budget year” as presented in last year’s Estimates of Provincial Revenue and Expenditure. It reports on the implementation of the 2012/13 budget with a key focus on: new policy priorities; main events; and challenges.

Outcome 7: A responsive, effective and efficient local government system

Output 1: Differentiated approach to municipal financing, planning and support

In 2012 35 artisans (electrical, fitting & turning) qualified in their trade and are ready to take up employment. In addition, 21 Plumbers took their trade tests in July 2012. Ten completed successfully and 11 will re-do trade tests later in the financial year.

At least 106 MPAC members have commenced training through Regenesys on finance management and oversight functions to enable them to effectively execute their functions. The Department received 72 nominations for training leading to accounting certificates.

Diagnostic engagements were held with five targeted municipalities and Integrated Support Plans were developed for all of them. The Department deployed engineers at the municipalities to provide technical support. Although no budget was allocated for this programme LGTA has supported funding and logistical requirements.

The Department completed a review of the existing Human Resource Framework, Strategy and Guidelines as well as customised recruitment and retention strategies in all municipalities. During the second quarter draft reports were discussed at Project Steering Committee meetings, where municipalities were provided with feedback and verified information and where gaps were identified. The West Rand District and its local municipalities were supported with a draft Human Resource Management and Development (HRM & D) Strategy, and with retention and recruitment strategies and these were sent to the District Executive Management for inputs.

The Performance Management System documentation and data was analysed to determine legislative compliance, gaps and challenges. The support provided to municipalities will address immediate challenges in Mogale City in line with its independent process of procuring automation support. PMS Policies, standard operating procedures and implementation plans were presented to 5 municipalities.

In total four IDP engagements were held. The Technical Steering Committee engagement was convened to develop IDP analysis framework. IDP engagements were convened between municipalities and GPG to provide feedback on the findings from IDP analysis and two engagements were held with municipalities, Development Bank of Southern Africa (DBSA) and South African Local Government Association (SALGA) on IDP training.

Output 2: Improving access to basic services

As at end of December 2012, at least 2 007 households received access to basic water and sanitation, while 20 136 households received access to a basic electricity supply. Ten municipalities rolled out free basic services to indigent communities/households and implemented solid waste management in formal and informal settlements. By the end of the third quarter, 7501 solar geysers had been installed across the three metros.

Output 5: Deepen democracy through a refined ward committee model

The Public Participation directorate has supported the functionality of ward committees by providing monthly visits to municipalities and engaging with the relevant officials to improve their policy and operating environment. All municipalities have submitted reports indicating the functionality of their ward committees, with the exception of CoJ. To date all 508 ward committees have been established. Induction of the new ward committee members has been concluded for the 7 local municipalities. The challenge of funding the operations of ward committees has been resolved with all municipalities having budgeted for out of pocket expenses. The Department of Local Government and Traditional Affairs funds the Randfontein, Midvaal, Lesedi and Westonaria local municipalities

for the 2012/13 financial year. Municipalities were engaged to draft policies on the Public Participation Framework and draft guidelines are in the process of being developed. As at end December 2012, the Community Development Worker Programme supported 290 advocacy/community participatory initiatives.

Output 6: Administrative and financial capability

R400 000 was allocated to the West Rand District for implementation of the Shared Services Project. The resolution from Westonaria and Mogale local municipalities on Shared Services is still outstanding. Westonaria and Emfuleni local municipalities' infrastructure asset register data is continuously being updated for the audit process, in order to ensure compliance with GRAP 17 standards. The City of Tshwane and Randfontein Local Municipality were provided with hands-on support in terms of Operation Clean Audit (OPCA). The Revenue Enhancement and Debtor Management Model (REDM) is currently being implemented in two metros (Ekurhuleni and City of Tshwane) and four local municipalities (Emfuleni, Mogale City, Westonaria and Lesedi).

Output 7: Single window of coordination

Implementation of the Intergovernmental Relations (IGR) framework has taken place in all three metros i.e. CoT, CoJ and Ekurhuleni Metropolitan Municipality (EMM), and IGR units have been fully established. Furthermore the following local municipalities (Mogale City, Emfuleni, Merafong City and Midvaal) have established their IGR units and aligning them to the IGR framework. Implementation of the IGR framework is monitored in three metropolitan areas and four local municipalities. However, only two metropolitan areas are fully implementing the IGR framework, namely CoT and CoJ. Implementation is hindered in EMM as a result of the reconfiguration of IGR in the municipality. In the local municipalities, the IGR framework is implemented in Mogale City and its policies and strategies have been aligned. Project implementation has been prepared for both Balfour and West Rand district municipalities. There was a challenge with the integration of Balfour from Mpumalanga to Gauteng due to amendment of provincial boundaries which requires constitutional amendments. The Municipal Demarcation Board (MDB) met during the 3rd quarter of 2012/13 and section 26 notices to solicit public opinion on proposed West Rand boundary redeterminations have not yet been published.

The Amandebele Ba Lebelo Traditional Council has been established and its rules and orders prepared, communicated and implemented. The outcome of the Commission on the Traditional Leadership Claims and Disputes was accepted and communicated to senior traditional leaders. Unsuccessful claimants were informed of the recommendations of the Commission. Certificates and notices in terms of the Gauteng Traditional Leadership Act and the Municipal Structures Act have been prepared for signature and publication. An installation ceremony was arranged but postponed. An induction programme was held in the 3rd quarter.

Terms of reference were prepared and a contract signed with the service provider for a project management and financial management course. Twenty traditional councils will receive training in the respective courses in January and February.

Outcome 8: Efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship.

Output 1: Human resource management and development.

The Department is currently finalising the de-merger of the Department of Local Government and Traditional Affairs and the Department of Human Settlements. The Department is busy updating the organisational structure and post establishment so that the concept document and the project plan for de-merger can be concluded.

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2013/14)

Outcome 7: A responsive, effective and efficient local government system

Output 1: Differentiate approach to municipal financing, planning and support.

The Department intends to provide differentiated support to empower municipalities to improve institutional and administrative systems so that they are efficient and effective. The Department will provide accredited training to 500 municipal officials in technical skills: finance, infrastructure and governance. Based on the audit report, two municipalities in the Sedibeng District will be supported through implementation of the Performance Management System. With regards to IDP, the Department will convene four intergovernmental IDP engagements through the Gauteng IDP Technical Steering Committee to ensure alignment and coordination of outcomes and budgets. In addition 120 officials will receive IDP education and training, based on nominations received from sector departments and municipalities.

Output 2: Improving access to basic services.

To improve access to basic services, the Department will monitor the provision of services such as water, sanitation, electricity and refuse removal to households, in line with Gauteng norms and standards. To this end, the Department will ensure that the planned target of 5 000 households receiving access to basic water and sanitation and 23 000 households receiving access to refuse removal from the seven municipalities through the Municipal Infrastructure Grant (MIG) Programme is achieved. Support will also be provided in utilisation of the MIG and this will be closely monitored to ensure the implementation of capital projects in line with the approved IDPs.

In addition, the Department of Energy plans to ensure that 40 000 households have access to electricity. The Department, in conjunction with the Municipal Infrastructure Support Agency, will deploy eight SAICE engineers to provide technical support to municipalities. Analysis of two municipal sector plans (Water and Sanitation and Energy/Electricity) will be undertaken to input into the provincial infrastructure master plan. On-going technical support and monitoring will be provided for the implementation of the Sedibeng Regional Sanitation Scheme and the Flip Human Waste-Water Treatment Works (WWTW). The development of the province-wide bulk services and maintenance plan is essential to improve bulk capacity and accelerate human settlements development. The Department also plans to develop a costed implementation plan for the Water Conservation and Water Demand Management (WC/WDM) Strategy.

In line with the Gauteng Integrated Energy Strategy, the plan is for metros to install 23 000 Solar Water Heaters (SWHs). The Department will support and monitor the implementation of one retrofitting programme in 12 buildings and one Waste to Energy Project. The development of a costed implementation plan for the Provincial Electricity Loss Management Strategy is also a key output to be achieved in the 2013/14 financial year. These efforts will ultimately reduce losses and increase the financial viability of municipalities.

Output 5: Deepen democracy through a refined ward committee model.

The role of ward committees is very important as they are the key contact structures between the municipality and the residents. They are an advisory group to the ward councilors and they play a critical role in maintaining an efficient governance system within the ward. In order to reach the target of ensuring that 457 (90%) of ward committees are in place in 2013/14, they require the necessary capacitation.

The Department will train 1720 ward committees in Mogale, Merapong, Randfontein, Westonaria, Emfuleni, Midvaal and Lesedi local municipalities in Community Based Planning (Module 2 of Ward Governance certificate, NFQ level 2). This will prepare ward committees to participate in and lead ward based planning that addresses the needs of the ward.

The Department also plans to develop provincial guidelines on norms and standards to enhance public participation and support seven municipalities to develop their own norms and standards based on the provincial guidelines. Six municipalities will be supported in implementing the current PPF.

Due to rapid urbanisation, constantly growing demands for services and limited government resources, there is a need to empower communities on government processes and disseminate information on their rights and obligations in order that they may access government services. For the upcoming financial year the Department will conduct 45 Community Education Workshops, 90 preparatory meetings with councillors, project managers and stakeholders and 48 blitzes and loud hailing campaigns throughout Gauteng to ensure that communities better understand the services offered by government, engage in legitimate governance structures to make their needs and opinions known to government, respect the rule of law and meet their obligations as responsible citizens.

The Department has various stakeholders and partners and most of them have different needs. They should therefore be constantly informed and engaged on departmental plans, programmes and projects. To this end, the Department will develop the Departmental Stakeholder Engagement Strategy, establish a Stakeholder Newsletter and host quarterly stakeholder engagements. The Community Development Worker (CDW) programme addresses the gap between government's service delivery programmes and the people who should benefit from these services – especially the poor. It also creates development partnerships between government, civil society and local communities. Eighty advocacy initiatives will be undertaken by CDWs to support participatory democracy. Through the established and functional local inter-sectoral steering committee meetings, CDWs assist with intergovernmental coordination both between the three spheres of government and government line departments, thereby ensuring a consolidated approach in dealing with specific issues faced by a particular

ward.

Output 6: Administrative and financial capability

Burgeoning outstanding debt; weak financial governance and administrative management; under-expenditure on capital budgets; little or no allowance for repairs and maintenance; significant vacancies in critical positions and skills gaps are some of the main challenges facing municipalities. A concerted effort is needed to improve performance in these areas, failing which service delivery will surely be compromised.

In order to achieve Operation Clean Audit, hands-on support will be provided to targeted municipalities in order to improve their audit outcomes.

The implementation of a shared services model in the West Rand region in the area of Internal Audit and Audit Committees serves to:

- Enhance the functionality of external Municipal Audit Committees and internal audit functions;
- Ensure compliance with all finance related legislation (MFMA); and
- Strengthen financial governance systems in municipalities.

The Separation of Powers/Oversight Model is fully implemented in Emfuleni in Sedibeng district municipality.

Having the right skills is critical to municipal effectiveness yet critical posts remain vacant, appointments continue to be made that often sidestep competence and skills gaps exist in important technical and management positions. To this end the Department will support three municipalities in developing and implementing a customized Municipal Recruitment and Retention Strategy as well as assisting two municipalities to customize and adopt the standardized Human Resource Framework, Strategy and Guidelines. In addition the filling of critical posts within municipalities will be closely monitored.

In order to ensure that municipalities have in-depth knowledge of their assets, where they are located and their condition as well as timeously to maintain and replace their assets so as to improve service delivery, the Department will assist Randfontein and Westonaria local municipalities with implementation of asset management projects in line with GRAP 17.

The Department will support and monitor municipalities in developing systems and approaches towards becoming institutionally and financially viable through the implementation of the Revenue Enhancement and Debt Management Model. Key activities include: Development of a generic municipal revenue and debtor management strategy, Implementation of the government debtors project, assessment of municipal viability, development of municipal viability plans, development of a tariff model and implementation of smart metering and credit control projects.

Output 7: Single window of coordination

The challenges facing municipalities are complex, multi-dimensional and multi-sectoral in nature. An integrated and holistic picture of the municipality is required with a view to facilitating coordinated responses, be it in terms of support or other interventions.

In order to contribute towards this output, the Department will ensure that 12 IGR structures across Gauteng are fully aligned and functional, will monitor the implementation of decisions of the IGR practitioner's forum, of MEC fora and PCF and hold four IGR practitioners seminars.

Other outputs include managing the redetermination of provincial, municipal and ward boundaries to ensure a single tier system of governance. The key role of the Department is to assist the Municipal Demarcation Board in facilitating this process.

It is also planned to support and enhance the capacity of traditional leadership and local governance institutions in the City of Tshwane (Amandebele Ba Lebelo and Amandebele Nzunza Sokhulumu traditional councils):

- Some of the key activities entail the establishment of the Local House of Traditional Leadership, ensuring that established structures are functional and comply with legislative prescripts.
- Training of 20 traditional councils, organizing and supporting two events and facilitating participation in ward councils.
- Some of the challenges affecting the Monitoring and Evaluation (M&E) environment relate to disjuncture between reporting among municipalities, lack of prescribed indicators to measure progress against set

outputs, ineffective linkages between monitoring and tailored support as well as insufficient information obtained from monitoring to inform future planning.

The Department seeks to develop an automated system for reporting developed around the key elements of the Planning, Monitoring, Evaluation and Reporting Framework. This will ensure a standardised, uniform reporting process across all municipalities, thereby improving the monitoring, evaluation and reporting process.

In addition this serves to ensure that municipalities are provided with adequate feedback on their progress and that the necessary support is provided to address specific challenges. The reports will also assist in informing future planning, based on past trends as articulated in the approved framework.

Two seminars will be held on topical local government issues and mini-surveys will be conducted to obtain communities views on municipal service delivery performance.

Other areas of focus include:

- Ensuring the functionality of disaster management structures and compliance with applicable provincial legislation;
- Conducting four awareness campaigns to proactively reduce disaster incidents;
- Developing and monitoring disaster risk reduction and management strategies;
- Monitoring the creation of 3627 jobs with municipalities in terms of the MIG and capital projects; and
- Ensuring Gender, Youth and People with Disabilities (GEYODI) mainstreaming across all departmental programmes and within municipalities.

Outcome 8: Efficient, effective and development oriented public service and empowered, fair and inclusive citizenship.

Output 1: Human Resource management and development.

The Unit has planned systematic support to the core functions of the Department through its coherent support services approach. The finalization of an organizational structure is of paramount importance as a result of the de-merger of the two departments.

4. REPRIORITISATION

The Department of Local Government and Traditional Affairs has decided to reprioritise funds, redirecting them from compensation of employees and machinery and equipment to goods and services to augment the core functions of the department and relieve pressures. The funds will be utilised to support municipalities in achieving their objective of succeeding in Operation Clean Audit by 2014. This will also assist the revenue enhancement project that was started some years ago, capacity building in municipalities and the training of ward committees through the public participation model. This was done taking into consideration that no additional funding will be made available by Treasury.

5. RECEIPTS AND FINANCING

5.1 Summary of receipts

TABLE 7.1: SUMMARY OF RECEIPTS: LOCAL GOVERNMENT AND TRADITIONAL AFFAIRS

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|-----------------------|----------------|----------------|----------------|--------------------|-----------------------------------|------------------|-----------------------|----------------|----------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Equitable share | 256 613 | 212 274 | 327 200 | 257 810 | 257 840 | 268 029 | 312 560 | 335 913 | 355 509 |
| Total receipts | 256 613 | 212 274 | 327 200 | 257 810 | 257 840 | 268 029 | 312 560 | 335 913 | 355 509 |

As evident from the table departmental receipts are comprised only of equitable share since the Department does not have conditional grants and transfers to municipalities. The equitable share is mainly to finance and carry out the operational activities of the Department.

Total receipts for the Department for the 2009/10 financial year amounted to R256.6 million, increasing to R327.2 million in the 2011/12 financial year and further decreasing in 2012/13 to R257.8 million. The total budget allocation in the 2013/14 financial year amounts to R312.6 million and increases gradually to

R355 million over the MTEF to enable the Department to deliver on its mandate and better the conditions of municipalities. This is an annual average growth rate of 4.6 per cent per annum.

The provincial allocation to the Department during the 2013/14 financial year provides for financial assistance to municipalities and normal departmental operational expenditure. The Department's receipts increase from R256 million in 2012/13 to R355 million in 2015/16, an increase of R99 million. This increase is mainly due to addressing the state of municipalities audit outcomes and financial support.

5.2 Departmental receipts

TABLE 7.2: DEPARTMENTAL RECEIPTS: GOOPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|------------|------------|------------|--------------------|-----------------------------------|------------------|-----------------------|------------|------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Tax receipts | | | | | | | | | |
| Casino taxes | | | | | | | | | |
| Horse racing taxes | | | | | | | | | |
| Liquor licences | | | | | | | | | |
| Motor vehicle licences | | | | | | | | | |
| Sales of goods and services other than capital assets | 132 | 138 | 127 | 130 | 130 | 360 | 130 | 130 | 136 |
| Transfers received | | | | | | | | | |
| Fines, penalties and forfeits | | | | | | | | | |
| Interest, dividends and rent on land | 81 | 78 | 18 | 25 | 25 | 25 | 25 | 25 | 26 |
| Sales of capital assets | | | | | | | | | |
| Transactions in financial assets and liabilities | | | | | 300 | 56 | | | |
| Total departmental receipts | 213 | 216 | 145 | 155 | 455 | 441 | 155 | 155 | 162 |

The DLGTA is not a revenue generating department. The main sources of revenue are parking fees, third party commissions, and interest from staff debts and servitudes from Eskom. Collection in terms of receipts (revenue) is not easily determined as the Department is not generating income constantly. Most of the revenue is generated from Eskom servitudes which are not consistent. As a result revenue varies from month to month due to its unpredictable nature. The estimate on revenue budget is based on the previous year's collection that is estimated to exceed R450 million. This unpredictable income is the main cost driver of departmental own revenue. Of interest, dividends and rent on land, the main source is income derived from interest accumulated on staff debts and supplier debts if any. This income varies from month to month depending on the capital amount still due to the Department.

In relation to sales of goods and services other than capital assets, parking and commission from third parties are the main source of income in this item. This income remains relatively stable as the volume of parking has been constant with slight increases each year as a result of new appointments and the allocation of parking bays. Departmental receipts decreased from R213 million in the 2009/10 to R145 million in the 2011/12 financial year. Due to unpredictability of collection the revenue increased to R455 million in the 2012/13 financial year. However, revenue remains constant in the outer years of the 2013 MTEF with 4.6 per cent increase in the financial year 2015/16.

6. PAYMENT SUMMARY

6.1 Key assumptions

The assumptions that underpin the Department's MTEF budget are summarised below. The Department has budgeted for a 6.3 per cent wage increase for 2013 and the MTEF. Goods and services are based on a 5.3 per cent increase as per projected consumer price inflation (CPI). The following elements have been taken into account when determining personnel and other economic classification for the new MTEF:

- Number of staff and possible changes over the MTEF;
- Basic salary cost including Improvement on conditions of service adjustment from 1st May each year;
- Salary increases for officials with scarce skills;
- Increased take up of benefits such as medical aid and home owners allowance based on bargaining council decisions;
- Inflation related items such as goods and services based on headline CPI projections;
- Provision for circumstances surrounding the split/de-merger of the two departments;
- Provision for filling vacant positions caused by the merger of the two departments;
- Adequate provision for allocating a community development worker to each ward as prescribed by EXCO directive;
- Provision for meeting the 2014 operation clean audit initiative; and
- Provision for the deployment of engineers to targeted municipalities.

6.2 Programme summary

TABLE 7.3: SUMMARY OF PAYMENTS AND ESTIMATES: LOCAL GOVERNMENT AND TRADITIONAL AFFAIRS

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|----------------|----------------|----------------|--------------------|--------------------------------|------------------|-----------------------|----------------|----------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| 1. Administration | 74 660 | 92 223 | 58 158 | 54 431 | 54 461 | 53 855 | 120 317 | 128 540 | 132 461 |
| 2. Local Governance | 161 245 | 107 921 | 184 323 | 166 744 | 164 544 | 166 760 | 156 976 | 168 940 | 183 222 |
| 3. Integrated Development Planning and Service Delivery | 35 189 | 28 605 | 28 785 | 32 018 | 33 418 | 33 418 | 28 848 | 31 032 | 32 063 |
| 4. Traditional Institution Management | 3 786 | 3 130 | 3 147 | 4 617 | 5 417 | 4 617 | 6 419 | 7 401 | 7 763 |
| Total payments and estimates | 274 880 | 231 879 | 274 413 | 257 810 | 257 840 | 258 650 | 312 560 | 335 913 | 355 509 |

6.3 Summary of economic classification

TABLE 7.4: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: LOCAL GOVERNMENT AND TRADITIONAL AFFAIRS

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|----------------|----------------|----------------|--------------------|--------------------------------|------------------|-----------------------|----------------|----------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Current payments | 252 666 | 217 273 | 249 414 | 244 887 | 244 917 | 245 727 | 303 758 | 326 111 | 345 962 |
| Compensation of employees | 167 375 | 183 843 | 207 695 | 217 263 | 192 113 | 194 464 | 235 345 | 249 446 | 262 019 |
| Goods and services | 85 291 | 33 430 | 41 719 | 27 624 | 52 804 | 51 263 | 68 413 | 76 665 | 83 943 |
| Interest and rent on land | | | | | | | | | |
| Transfers and subsidies to | 19 802 | 7 469 | 23 888 | 6 255 | 6 255 | 6 255 | 4 425 | 4 520 | 4 520 |
| Provincial and local governments | 14 000 | 3 228 | 20 000 | | | | | | |
| Departmental agencies and accounts | | | | | | | | | |
| Higher education institutions | | | | | | | | | |
| Foreign governments and international organizations | | | | | | | | | |

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|----------------|----------------|----------------|--------------------|-----------------------------------|------------------|-----------------------|----------------|----------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Public corporations and private enterprises | | | | | | | | | |
| Non-profit institutions | | | | | | | | | |
| Households | 5 802 | 4 241 | 3 888 | 6 255 | 6 255 | 6 255 | 4 425 | 4 520 | 4 520 |
| Payments for capital assets | 994 | 7 062 | 1 002 | 6 668 | 6 668 | 6 668 | 4 377 | 5 282 | 5 027 |
| Buildings and other fixed structures | | | | | | | | | |
| Machinery and equipment | 994 | 7 062 | 448 | 6 668 | 6 668 | 6 668 | 4 377 | 5 282 | 5 027 |
| Heritage Assets | | | | | | | | | |
| Specialised military assets | | | | | | | | | |
| Biological assets | | | | | | | | | |
| Land and sub-soil assets | | | | | | | | | |
| Software and other intangible assets | | | 554 | | | | | | |
| Payments for financial assets | 1 418 | 75 | 109 | | | | | | |
| Total economic classification | 274 880 | 231 879 | 273 859 | 257 810 | 257 840 | 258 650 | 312 560 | 335 913 | 355 509 |

The Departmental budget grows from R257.8 million in the 2012/13 financial year to R312.6 million in 2013/14 and R355.5 million in 2015/16. The budget increase is attributed to the growth of the Local Governance programme to address the demands of Operation Clean Audit in municipalities by 2014, the further deployment of community development workers to each ward, municipal support services and other operational activities of the Department.

The largest share of the budget, amounting to R157 million, is allocated mainly in Programme 2: Local Governance. This is to monitor local government and ensure that municipalities become viable and sustainable to perform their constitutional responsibilities. The output is achieved through the deployment of community development workers, revenue enhancement, municipal support and public participation. This allocation increases to R183.2 million in 2015/16.

The second largest portion of this budget is allocated to Programme 1: Administration for Corporate Services. The programme allocation amounts to R120.3 million or 34 per cent of the available budget. The programme is responsible for providing all support services of the Department which supplement the core function. The third largest share amounting to R28.8 million or 8 per cent is allocated to Programme 3: Development and Planning within which the Provincial Disaster Management function is located. These allocations increase to R31 million and R32.1 million respectively for 2015/16.

Total expenditure on compensation of employees increased sharply from R167 million in 2009/10 to R217.3 million in 2012/13. It increases to R262 million for the outer year of the MTEF. The increase mainly relates to anticipated employment of community development workers in every ward in Gauteng, higher than anticipated wage agreements and the employment of an additional Head of Department and Chief Financial Officer as a result of the split of the two departments.

Total expenditure on goods and services declined significantly from R85.3 million to R41.7 million between the 2009/10 and 2011/12 financial years. The decrease was due to scaling down of the Disaster Management Centre activities and the non-allocation of funds for municipal support. However, there is an increase of goods and services from R68 million in 2013/14 to R83.9 million over the MTEF as a result of maintaining a disciplined approach in assisting the municipalities to turnaround their finances and strategies.

6.4 Infrastructure payments

6.4.1 Departmental infrastructure payments

N/A

6.4.2 Departmental Public Private Partnerships (PPP)

N/A

6.5 Transfers**6.5.1 Transfers to public entities**

N/A

6.5.2 Transfers to other entities

N/A

6.5.3 Transfers to local government**TABLE 7.5: SUMMARY OF DEPARTMENTAL TRANSFERS TO LOCAL GOVERNMENT AND TRADITIONAL AFFAIRS BY CATEGORY**

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|--|---------------|-------------|---------------|--------------------|-----------------------------------|------------------|-----------------------|---------|---------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Category A | 9 500 | 3 510 | 20 000 | | | | | | |
| Category B | 500 | | | | | | | | |
| Category C | 4 000 | | | | | | | | |
| Total departmental transfer's to local government | 14 000 | 3510 | 20 000 | | | | | | |

In previous financial years, the Department transferred funds to municipalities for HIV and AIDS and water demand programmes. These functions currently rest with the Department of Health and Water Affairs respectively. The transfer in 2011/12 was allocated to Tshwane municipality as once off costs for the operational requirements that needed to be concluded for integrating the Metsweding district municipality.

7. PROGRAMME DESCRIPTION**PROGRAMME 1: ADMINISTRATION****Programme description**

The main goal of this programme is to strengthen and align the Department's organisational capacity and capability to deliver on its mandate. It enables the Department's business units to perform efficiently by providing corporate support (HR, financial management, supply chain, ITC and facilities support). The programme ensures effective leadership, management and administrative support to the core business divisions through continuous refinement of organisational strategy and structure in compliance with appropriate legislation and practice. The programme outputs are a reflection of government's outcome 12 which seeks to achieve "An efficient, effective and developmental oriented public service and an empowered, fair and inclusive citizenship".

Programme objectives

- To ensure that Human Resource Management is a strategic partner to all units in the Department;
- To provide effective legal services to the Department;
- To provide efficient and effective facilities management to the Department;
- To provide effective, efficient and stable ICT infrastructure and support to the Department;
- To ensure prudent financial management, efficient and effective procurement systems and to ensure that financial planning and budgeting is aligned to the Department's strategic plan;
- To provide for the functioning of the Office of the MEC and legislative support services;
- To ensure maintenance of effective, efficient and transparent risk management, financial systems and controls in order to safeguard departmental assets; and
- To ensure good corporate governance and improved productivity through the promotion of discipline, transparency, independence, accountability, fairness and social responsibility within departmental operations.

TABLE 7.6: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|------------------------------------|---------------|---------------|---------------|--------------------|-----------------------------------|------------------|-----------------------|----------------|----------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| 1. Office of the MEC | 21 593 | 18 197 | 6 630 | 2 324 | 2 354 | 1 748 | 2 638 | 3 043 | 3 151 |
| 2. Corporate Services | 53 067 | 74 026 | 51 528 | 52 107 | 52 107 | 52 107 | 117 679 | 125 497 | 129 310 |
| Total payment and estimates | 74 660 | 92 223 | 58 158 | 54 431 | 54 461 | 53 855 | 120 317 | 128 540 | 132 461 |

TABLE 7.7: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|---------------|---------------|---------------|--------------------|-----------------------------------|------------------|-----------------------|----------------|----------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Current payments | 66 979 | 82 634 | 53 172 | 43 451 | 43 481 | 42 875 | 111 515 | 118 738 | 122 914 |
| Compensation of employees | 43 349 | 58 303 | 34 763 | 38 355 | 38 205 | 38 205 | 82 903 | 87 958 | 92 444 |
| Goods and services | 23 630 | 24 331 | 18 409 | 5 096 | 5 276 | 4 670 | 28 612 | 30 780 | 30 470 |
| Interest and rent on land | | | | | | | | | |
| Transfers and subsidies | 5 795 | 7 444 | 3 875 | 6 255 | 6 255 | 6 255 | 4 425 | 4 520 | 4 520 |
| Provincial and local | | 3 228 | | | | | | | |
| Departmental agencies and accounts | | | | | | | | | |
| Higher Education Institutions | | | | | | | | | |
| Foreign governments and international organisations | | | | | | | | | |
| Public corporations and private enterprises | | | | | | | | | |
| Non-profit institutions | | | | | | | | | |
| Households | 5 795 | 4 216 | 3 875 | 6 255 | 6 255 | 6 255 | 4 425 | 4 520 | 4 520 |
| Payments for capital assets | 468 | 2 070 | 1 002 | 4 725 | 4 725 | 4 725 | 4 377 | 5 282 | 5 027 |
| Buildings and other fixed structures | | | | | | | | | |
| Machinery and equipment | 468 | 2 070 | 448 | 4 725 | 4 725 | 4 725 | 4 377 | 5 282 | 5 027 |
| Heritage Assets | | | | | | | | | |
| Specialised military assets | | | | | | | | | |
| Biological assets | | | | | | | | | |
| Land and sub-soil assets | | | | | | | | | |
| Software and other intangible assets | | | 554 | | | | | | |
| Payments for financial assets | 1 418 | 75 | 109 | | | | | | |
| Total economic classification | 74 660 | 92 223 | 58 158 | 54 431 | 54 461 | 53 855 | 120 317 | 128 540 | 132 461 |

During 2009/10, the budget amounted to R74.6 million showing a decreased of R20 million when compared to the R54.4 million budget of the current financial. This represents a budget decrease of 27 per cent, mainly because of the split between two departments. The budget for the programme increased to R120.3 million in 2013/14 and further to R132.5 million over the MTEF in order for the Department to fulfil its recruitment drive and fund the increase in personnel expenditure as a result of filling the vacant positions that were created by the resignations due to the merger and the recruitment of the Head of Department and the Chief Financial Officer. The programme budget represents 8.3 per cent annual average growth over the MTEF period.

The Department's expenditure on compensation of employees grew rapidly from R43.3 million to R58.3 million between 2009/10 and 2010/11, but declined to R34.8 million in 2011/12 due to rapid resignations caused by the merger of the two departments. The uneven trend is also due to circumstances that came with the merger of the two departments in which the placing of staff members resulted in officials moving from one directorate to another. Expenditure further increased by 11 per cent from 2011/12 to 2012/13. The budget allocation for 2013/14 amounts to R82.9 million with a further increase of R10 million to R92.4 million over the MTEF which represents an average increase of 12.2 per cent in order to cover for general increments and additional recruitment of staff members as a result of the de-merger of the two departments.

The allocation on goods and services fluctuates from R23.6 million to R5.1 million before recovering to R28.6 million for 2013/14. The allocation increases to R30.8 million for the 2014/15 financial year which represents an annual average increase of 7 per cent. The allocation declines marginally to R30.5 million in the last year of the MTEF which represents an average decrease of 3 per cent as a result of scaling down of other operational costs which relate to once-off costs.

The allocation for households declined drastically compared to the previous years due to the beneficiaries passing on and others moving to the Department of Social Development as result of reaching pensionable age.

The allocation for machinery and equipment is mainly meant for the supply of tools of trade which relate to the provision of capital assets and also the refurbishment of the floors within the building that will house the Department. The fluctuating trend in the outer two years of the 2013/14 MTEF relates to the fact that machinery and equipment is purchased on a cyclical basis.

PROGRAMME 2: LOCAL GOVERNANCE

Programme description

The Local Governance Programme seeks to strengthen the developmental state by enhancing participatory governance and institutional stability as well as building the capacity and capability of local government to achieve its constitutional mandate. The goal of the programme is to promote and facilitate viable and sustainable local governance.

Programme objectives

- To provide support to municipalities in the development of sound policy, undertake research, coordinate transformation and strengthen intergovernmental relations and good governance for improved service delivery;
- To support and monitor municipalities in developing and implementing systems and approaches towards becoming financially viable;
- To deepen participatory democracy through responsive structures, processes and systems;
- To provide differentiated support to municipalities to help them create efficient and effective institutional and administrative systems; and
- To improve municipal monitoring, reporting and evaluation to inform support interventions in order to enhance municipal performance.

TABLE 7.8: SUMMARY OF PAYMENTS AND ESTIMATES: LOCAL GOVERNANCE

| R thousand | 2009/10 | Outcome | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|----------------|----------------|----------------|--------------------|--------------------------------|------------------|-----------------------|----------------|----------------|
| | | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| 1. Municipal Administration | 8 677 | 2 672 | 4 093 | 4 107 | 5 407 | 3 845 | 4 390 | 4 486 | 4 793 |
| 2. Municipal Finance | 26 049 | 9 925 | 27 026 | 15 420 | 26 942 | 26 942 | 7 328 | 8 517 | 10 533 |
| 3. Public Participation | 82 588 | 78 574 | 109 400 | 92 000 | 92 000 | 105 496 | 118 234 | 124 819 | 131 657 |
| 4. Capacity Development | 43 931 | 16 750 | 43 804 | 55 217 | 40 195 | 30 477 | 16 239 | 17 719 | 20 009 |
| 5. Municipal Performance Monitoring, Reporting and Evaluation | | | | | | | 10 785 | 13 399 | 16 230 |
| Total payments and estimates | 161 245 | 107 921 | 184 323 | 166 744 | 164 544 | 166 760 | 156 976 | 168 940 | 183 222 |

TABLE 7.9: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: LOCAL GOVERNANCE

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|----------------|----------------|----------------|--------------------|-----------------------------------|------------------|-----------------------|----------------|----------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Current payments | 146 952 | 103 881 | 164 310 | 166 744 | 164 544 | 166 760 | 156 976 | 168 940 | 183 222 |
| Compensation of employees | 97 063 | 98 647 | 147 115 | 153 639 | 127 839 | 130 995 | 128 247 | 135 707 | 142 997 |
| Goods and services | 49 889 | 5 234 | 17 195 | 13 105 | 36 705 | 35 765 | 28 729 | 33 233 | 40 225 |
| Interest and rent on land | | | | | | | | | |
| Transfers and subsidies to: | 14 004 | | 20 013 | | | | | | |
| Provincial and local | 14 000 | | 20 000 | | | | | | |
| Departmental agencies and accounts | | | | | | | | | |
| Higher Education Institutions | | | | | | | | | |
| Foreign governments and international organisations | | | | | | | | | |
| Public corporations and private enterprises | | | | | | | | | |
| Non-profit institutions | | | | | | | | | |
| Households | 4 | | 13 | | | | | | |
| Payments for capital assets | 289 | 4 040 | | | | | | | |
| Buildings and other fixed structures | | | | | | | | | |
| Machinery and equipment | 289 | 4 040 | | | | | | | |
| Heritage Assets | | | | | | | | | |
| Specialised military assets | | | | | | | | | |
| Biological assets | | | | | | | | | |
| Land and sub-soil assets | | | | | | | | | |
| Software and other intangible assets | | | | | | | | | |
| Payments for financial assets | | | | | | | | | |
| Total economic classification | 161 245 | 107 921 | 184 323 | 166 744 | 164 544 | 166 760 | 156 976 | 168 940 | 183 222 |

Programme expenditure has increased from R161.2 million to R184.3 million between the 2009/10 and 2011/12 financial years which represents an average increase of 14 per cent. The increase is due to the deployment of community development workers for each ward in Gauteng. However, the budget showed a decrease from the R184 million during 2011/12 to R166.7 million in the 2012/13 financial year. The decline resulted from the scaling down on expenditure for community development worker operations that relate to holding conferences outside the Department, catering and travelling costs.

The increase in expenditure on the Sub-programme: Municipal Support was mainly to train ward committees and councillors as a result of new members due to elections and by-elections. This mainly relates to capacity building programmes. The funds allocated to this sub-programme over the MTEF are mainly to cater for continuation with the capacitation of ward committees and councillors. The funding will also ensure the promotion of IGR activities and governance.

The Sub-programme: Municipal Finance expenditure decline drastically from R27 million in 2011/12 to R15 million in 2012/13. This represents an average decrease of 44 per cent due to total cancellation of Vuna awards. The decline of allocation to this sub-programme from 2013/14 and over the MTEF is mainly due to the creation of the Sub-programme Municipal, Performance, Monitoring, Reporting and Evaluation as part of the budget structure with its separate budget. The allocation for this sub-programme over the MTEF is mainly for the

implementation of Operation Clean Audit by 2014 and the continuation of revenue enhancement programmes.

The decrease against the Sub-programme: Community Development Workers decreased in 2011/12 from R109.4 million to R92 million in 2012/13 is due to the resignations and deaths of workers within the sub-programme and the delay by the Department in appointing replacements. An increase in allocation from R92 million during 2012/13 to R118.2 million and R131.7 million is noted for 2013/14 and 2015/16 respectively. This is due to the recruitment of personnel to fill the vacant positions which were caused by resignation and deaths. This increase is also attributed by the profiling of government services to the community for each department by the CDW's.

The Sub-programme: Capacity Development expenditure increased in 2010/11 from R16.8 million to R43.8 million in 2011/12 which represents an average increase of 62 per cent due to the deployment of engineers from SAICE and chartered accountants from SAICA to targeted municipalities to assist with various aspects of administration such as compilation of annual financial statements, asset registers, human resources issues and infrastructure programmes. The allocation for this sub-programme decreased drastically from R55.2 million in 2012/13 to R16.2 million in 2013/13 with a slight increase to R17.7 million and R20 million over the MTEF which represents an average increase of 17 per cent per annum. This allocation is mainly meant to assist the Department to provide support to municipalities in various categories such critical scarce skill training, functionality of municipal public accounts committees, performance management systems and the Municipal Infrastructure Support Agency (MISA).

In relation to compensation of employees, provision has been consistent over the years. The allocation for the sub-programme increased slightly during 2009/10 from R97 million to R98.6 million in 210/11 before increasing to R147.1 million in 2011/12. A significant decrease is noted from 2012/13 to 2013/14 where the allocations fall from R153.6 million to R128.7 million due to officials from one directorate moving to another because of the merger. Over the MTEF provision has been made to fill all vacant positions created during the past years. This relates to the anticipated wage agreement.

Spending of goods and services decreased substantially in 2011/12 to 2012/13 from R17.2 million to R13.1 million. This amount is adjusted up to R25.1 million to cater for support for revenue enhancement and municipal capacity building programmes including the training of ward committees. The allocation over the MTEF increases consistently from R28.7 million in 2013/14 to R40.2 million in 2015/16 to provide support services to municipalities such as critical and scarce skill training, deployment of technical expertise in targeted municipalities, ward profiling, Operation Clean Audit, revenue management and the functioning of MPACs.

The spending against transfers to municipalities relates to previous financial years for HIV/AIDS and to Tshwane municipality in relation to Metsweding integration. Over the MTEF there is no allocation for this category since some of the functions have been moved to other departments. Spending on machinery and equipment has been re-allocated to programme one where all capital assets will be centrally funded.

SERVICE DELIVERY MEASURES

PROGRAMME 2: LOCAL GOVERNANCE

| Performance measures | Estimated Annual Targets | | |
|---|-------------------------------------|-------------------------------------|-------------------------------------|
| | 2013/14 | 2014/15 | 2015/16 |
| Programme: Local Governance | | | |
| Sub programme: Municipal Administration | | | |
| Implementation of the Provincial IGR Framework | 12 (100%) | 12 (100%) | 12 (100%) |
| Number of municipalities supported to reduce incidences of unethical conduct | 12 | 12 | 12 |
| Number of MPAC members trained | 50 | 50 | 50 |
| Number of seminars held on topical local government issues | 2 | 2 | 2 |
| Number of topical local government policy issues reviewed/ commented on | 1 | 1 | 1 |
| Sub programme: Municipal Finance | | | |
| Number of municipalities provided with Hands-on Support to compile their infrastructure asset registers in line with the GRAP 17 requirements | 2 (West Rand and Emfuleni) | 2 (West Rand and Emfuleni) | 2 (West Rand and Emfuleni) |
| Number of municipalities provided with Hands-on-Support in the area of GRAP Standards compliance | 5 | 5 | 5 |
| Number of municipalities provided with Hands-on-Support in the areas of Revenue Enhancement and Debtor Management | 3 Metros and 6 local municipalities | 3 Metros and 6 local municipalities | 3 Metros and 6 local municipalities |

| Performance measures | Estimated Annual Targets | | |
|--|--------------------------|------------|------------|
| | 2013/14 | 2014/15 | 2015/16 |
| Sub programme: Public Participation | | | |
| Number of advocacy initiatives undertaken to support participatory democracy | 20 | 20 | 20 |
| Number of municipalities supported to develop and adopt the Public Participation Framework (PPF) | 4 (40%) | 10 (100%) | 10 (100%) |
| Number of Community Education Programmes implemented | 30 | 30 | 30 |
| Number of municipalities capacitated on the communication strategy | 5 | 5 | 5 |
| Number of functional ward committees in Gauteng | 457 (90%) | 508 (100%) | 508 (100%) |
| Sub programme: Capacity Development | | | |
| Number of Municipalities supported in developing and implementing a customized Municipal Recruitment and Retention Strategy | 3 | 4 | 4 |
| Number of municipalities supported to customize and adopt the standardized Human Resource Framework, Strategy and Guidelines | 5 | 5 | 5 |
| Number of targeted municipalities monitored and supported to implement the PMS | 2 | 2 | 2 |
| Number of officials trained in critical and scarce skills | 500 | 500 | 500 |
| Number of municipalities supported to spend MIG | 7 | 7 | 7 |
| Sub programme: Municipal performance monitoring, reporting and evaluation | | | |
| Number of reports compiled on municipal budget process, and assessment of AFS, APR and municipal performance in terms of the Municipal Finance Management Act (MFMA) | 12 | 12 | 12 |
| Number of reports on the analysis of municipal annual draft budgets | 12 | 12 | 12 |
| Number of quarterly monitoring reports on the implementation of the Municipal Systems Improvement Grant (MSIG) Division of Revenue Act (Dora) | 4 | 4 | 4 |
| Number of reports compiled on the implementation of Remuneration of Public Office Bearers Act (POBA) | 13 | 13 | 13 |
| Number of monitoring reports on municipal levies, government debt and councillors in arrears in terms of Municipal Systems Act (MSA) | 10 | 10 | 10 |

PROGRAMME 3: DEVELOPMENT AND PLANNING

Programme description

This programme seeks to coordinate, facilitate and promote integrated development and planning in municipalities to ensure that varieties of services are delivered in an integrated and sustainable manner. It facilitates and coordinates processes towards ensuring the municipal IDPs are credible, implementable, and aligned to national and provincial outcomes, plans and strategies. It also ensures strategic management of provincial land for economic and social purposes. Coordination and support is provided for the implementation of the National Disaster Management Act and framework to ensure the effective management of disaster at national, provincial and local level within this programme. In addition, it also ensures the accelerated delivery of municipal basic service and infrastructure delivery to meet national targets.

Programme objectives

- To effectively and efficiently manage provincial land for user departments;
- To facilitate, monitor and support infrastructure development within municipalities to improve access to basic services;
- To coordinate and support the implementation of disaster management (including fire and rescue services) legislation; and related frameworks for the effective management of disaster at national, provincial and local levels; and
- To exercise oversight and provision of strategic support to municipalities with regard to the development, review and implementation of credible IDPs to promote integrated planning.

TABLE 7.10: SUMMARY OF PAYMENTS AND ESTIMATES: DEVELOPMENT AND PLANNING

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|-------------------------------------|---------------|---------------|---------------|--------------------|-----------------------------------|------------------|-----------------------|---------------|---------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| 1. Land Use Management | 5 115 | 4 352 | 4 781 | 4 970 | 4 970 | 4 752 | 5 307 | 5 945 | 6 300 |
| 2. IDP Coordination | 8 464 | 6 925 | 8 463 | 9 103 | 9 203 | 9 456 | 3 839 | 4 100 | 4 327 |
| 3. Disaster Management | 13 149 | 8 698 | 12 033 | 9 333 | 9 333 | 9 401 | 16 234 | 17 181 | 17 396 |
| 4. Municipal Infrastructure | 8 461 | 8 630 | 3 508 | 8 612 | 9 912 | 9 809 | 3 468 | 3 806 | 4 040 |
| Total payments and estimates | 35 189 | 28 605 | 28 785 | 32 018 | 33 418 | 33 418 | 28 848 | 31 032 | 32 063 |

TABLE 7.11: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: INTEGRATED DEVELOPMENT PLANNING AND SERVICE DELIVERY

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|---------------|---------------|---------------|--------------------|-----------------------------------|------------------|-----------------------|---------------|---------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Current payments | 34 949 | 27 628 | 28 785 | 30 075 | 31 475 | 31 475 | 28 848 | 31 032 | 32 063 |
| Compensation of employees | 24 376 | 24 497 | 23 028 | 22 721 | 22 721 | 22 721 | 19 927 | 21 253 | 21 828 |
| Goods and services | 10 573 | 3 131 | 5 757 | 7 354 | 8 754 | 8 754 | 8 921 | 9 779 | 10 235 |
| Interest and rent on land | | | | | | | | | |
| Transfers and subsidies to: | 3 | 25 | | | | | | | |
| Provincial and local Departmental agencies and accounts | | | | | | | | | |
| Universities and technikons | | | | | | | | | |
| Foreign governments and international organisations | | | | | | | | | |
| Public corporations and private enterprises | | | | | | | | | |
| Non-profit institutions | | | | | | | | | |
| Households | 3 | 25 | | | | | | | |
| Payments for capital assets | 237 | 952 | | 1 943 | 1 943 | 1 943 | | | |
| Buildings and other fixed structures | | | | | | | | | |
| Machinery and equipment | 237 | 952 | | 1 943 | 1 943 | 1 943 | | | |
| Heritage Assets | | | | | | | | | |
| Specialised military assets | | | | | | | | | |
| Biological assets | | | | | | | | | |
| Land and sub-soil assets | | | | | | | | | |
| Software and other intangible assets | | | | | | | | | |
| Payments for financial assets | | | | | | | | | |
| Total economic classification | 35 189 | 28 605 | 28 785 | 32 018 | 33 418 | 33 418 | 28 848 | 31 032 | 32 063 |

The allocation for development and planning fluctuates over the seven year horizon with an allocation of R35.2 million in 2009/10, decreasing to R28.8 million in 2011/12. The allocation increases to R32 million in 2012/13 before decreasing to R28.8 million in 2013/14. The allocation finally increases to R32 million for 2015/16. The details of the fluctuation are outlined below.

The increase against the Sub-programme: Land Management from 2012/13 financial year to 2013/14 and over the MTEF is due to the transfer of properties to the relevant beneficiaries and the vesting of properties in the state. This is done in accordance with Gauteng Land Administration Act. The allocation over the MTEF on this sub-programme is for the disposal of redundant properties, application for title deeds, safeguarding of properties (inspection and evictions), conveyance and farmer settlement disposal.

The increase against the Sub-programme: Integrated Development Planning is due to the implementation of the inter-governmental IDP engagements through the Gauteng IDP Technical Steering Committee and the municipalities assessed to be complying with relevant legislation. This included the training of councillors about IDPs. The decrease in allocation over the MTEF relates to the number of municipalities that will be assisted with regards to the development, review and implementation of credible IDPs to promote integrated planning. This will also include alignment and coordination, linking IDPs to outcomes and reflecting provincial capital projects and budgets in IDPs and will include the demand to review municipal IDPs in line with political cycle.

The Sub-programme: Disaster Management expenditure decreased from R12.0 million in 2011/12 to R9.3 million 2013/14, representing a decrease of 25 per cent. This decline is attributed to the completion and staffing of the Disaster Management Centre (DMC) and the supply of its equipment. The decline also results from the cancellation of the lease agreement at Midrand and the migration of the centre. The increase of allocation over the MTEF is attributed by the implementation of the new DMC and the coordination of its structures. This allocation will also take care of the monitoring and coordination of risk reduction strategies for the Gautrain Rapid Rail Link.

The Sub-programme: Municipal Infrastructure expenditure has been consistent over the four year period. This expenditure relates to the deployment of civil engineers to the targeted municipalities to provide technical support including the implementation of the Water Conservation and Water Management Programme. The allocation to this sub-programme over the MTEF decreased substantially due to the fact that provision of households with basic services (water and sanitation) will be funded by MIG in line with Gauteng norms and standards. The 2013 MTEF allocation for this sub-programme will mainly be utilised to deploy eight senior engineers to provide technical support to municipalities.

Compensation of employees decreased slightly by 4.3 per cent from 2009/10 to 2012/13 as result of staff turnover and the restructuring of staff placements during the initial merger of the two departments. The allocation to compensation of employees for the 2013/14 financial year and over the MTEF has been consistent with slight increases as a result of re-allocation and placement of staff members due to the split of the two departments.

The decreasing allocation on goods and services between 2009/10 and 2012/13 is due to the completion of the Disaster Management Centre procurement processes and the cancellation of the DMC lease in Midrand which is the main cost driver in this programme. The allocation of goods and services from 2013/14 and over the MTEF is consistent with slight increases of an average of 14 per cent per annum in order to implement the new Provincial Disaster Management Centre, the establishment of the Provincial Bulk Service Plan, the integration and reviewing of municipal IDPs and the transfer and vesting of properties in the beneficiaries and government respectively.

This programme does not make transfers to municipalities or any other entity.

The expenditure on machinery and equipment for the previous years relate to spending against the software and intangible assets needed for the Provincial Disaster Management Centre in Midrand. There is no allocation for machinery and equipment for 2013/14 and over the MTEF for this programme. This results from central rather than programme allocation for tools of trade.

SERVICE DELIVERY MEASURES

PROGRAMME 3: DEVELOPMENT TRAINING

| Performance measures | Estimated annual targets | | |
|---|---|---|---|
| | 2013/14 | 2014/15 | 2015/16 |
| Sub-programme: Land Use Management | | | |
| Number of properties acquired for sister Departments | 22 | 22 | 22 |
| Number of properties disposed to National Government and the public | National- 10 Public – 10 | National- 10 Public – 10 | National- 10 Public – 10 |
| Number of properties inspected and cases dealt with for safeguarding of GPG vacant land | 300 inspections and 5 cases | 300 inspections and 5 cases | 300 inspections and 5 cases |
| Number of properties recommended for vesting with GPG | 300 | Project completed | Project completed |
| Number of servitudes granted on GPG owned land | 20 | 20 | 20 |
| Sub-programme: Municipal Infrastructure | | | |
| Number of households (HH) with access to basic water supply | 22 000 HH | 22 000 HH | 22 000 HH |
| Number of households (HH) with access to basic sanitation supply | 22 000 HH | 22 000 HH | 22 000 HH |
| Number of households (HH) with access to basic electricity supply | 30 000 HH | 30 000 HH | 30 000 HH |
| Number of households reached with basic services funded by MIG | Water - 500 HH Sanitation – 1 000 HH | Water - 500 HH Sanitation – 1 000 HH | Water - 500 HH Sanitation – 1 000 HH |
| Number of households with access to basic refuse removal services | 23 000 HH | 23 000 HH | 23 000 HH |

| Performance measures | Estimated annual targets | | |
|---|--------------------------|---------|---------|
| | 2013/14 | 2014/15 | 2015/16 |
| Sub-programme: Disaster Management | | | |
| Number of municipalities with Disaster Management Centres supported | 5 | 5 | 5 |
| Number of municipalities with applicable Disaster Management Framework and Plans | 8 | 10 | 10 |
| Number of research presentations made at disaster management events | 6 | 4 | 4 |
| Number of meetings of the Intergovernmental Disaster Management Structures | 40 | 40 | 40 |
| Number of municipalities assessed on the state of readiness for disaster management utilising ICT | 5 | 5 | 5 |
| Sub programme: IDP Coordination | | | |
| Number of Municipalities with approved IDPs | 12 | 12 | 12 |
| Number of Intergovernmental IDP engagements held through the Gauteng IDP Technical Steering Committee to ensure alignment and coordination to: Linking IDPs to outcomes reflect provincial capital projects and Budgets in IDPs | 4 | 4 | 4 |
| Number of identified municipalities implementing the revised IDP framework | 12 | 12 | 12 |
| Number of municipalities assisted with IDP education | 12 | 12 | 12 |
| Number of municipalities participating in the IDP analysis and receiving MEC comments | 12 | 12 | 12 |

PROGRAMME 4: TRADITIONAL INSTITUTIONAL DEVELOPMENT

Programme description

To promote and facilitate viable and sustainable traditional institutions and to support and enhance the capacity of traditional authorities. The key performance areas are: Traditional Institutional Administration, Traditional Resource Administration, Rural Development Facilitation and Traditional Land Administration

Programme objective

To support and enhance the capacity of traditional leadership (TL) and local governance institutions

TABLE 7.12: SUMMARY OF PAYMENTS AND ESTIMATES: TRADITIONAL INSTITUTIONAL MANAGEMENT

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|--------------|--------------|--------------|--------------------|-----------------------------------|------------------|-----------------------|--------------|--------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| 1. Traditional Institutional Administration | 2 725 | 1 531 | 1 723 | 3 248 | 3 011 | 3 011 | 3 676 | 4 110 | 4 038 |
| 2. Traditional Resource Administration | 21 | 841 | 919 | 592 | 1 572 | 772 | 1 604 | 1 987 | 2 361 |
| 3. Rural Development Facilitation | 1 040 | 498 | 209 | 232 | 275 | 275 | 247 | 355 | 371 |
| 4. Traditional Land Administration | | 260 | 296 | 545 | 559 | 559 | 892 | 949 | 993 |
| Total payments and estimates: | 3 786 | 3 130 | 3 147 | 4 617 | 5 417 | 4 617 | 6 419 | 7 401 | 7 763 |

TABLE 7.13: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: TRADITIONAL INSTITUTIONAL MANAGEMENT

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|--------------|--------------|--------------|--------------------|-----------------------------------|------------------|-----------------------|--------------|--------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Current payments | 3 786 | 3 130 | 3 147 | 4 617 | 5 417 | 4 617 | 6 419 | 7 401 | 7 763 |
| Compensation of employees | 2 587 | 2 396 | 2 789 | 2 548 | 3 348 | 2 543 | 4 268 | 4 528 | 4 750 |
| Goods and services | 1 199 | 734 | 358 | 2 069 | 2 069 | 2 074 | 2 151 | 2 873 | 3 013 |
| Interest and rent on land | | | | | | | | | |
| Transfers and subsidies to: | | | | | | | | | |
| Provincial and local Departmental agencies and accounts | | | | | | | | | |
| Universities and technikons | | | | | | | | | |

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|--------------|--------------|--------------|--------------------|-----------------------------------|------------------|-----------------------|--------------|--------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Foreign governments and international organizations | | | | | | | | | |
| Public corporations and private enterprises | | | | | | | | | |
| Non-profit institutions | | | | | | | | | |
| Households | | | | | | | | | |
| Payments for capital assets | | | | | | | | | |
| Buildings and other fixed structures | | | | | | | | | |
| Machinery and equipment | | | | | | | | | |
| Heritage Assets | | | | | | | | | |
| Specialized military assets | | | | | | | | | |
| Biological assets | | | | | | | | | |
| Land and sub-soil assets | | | | | | | | | |
| Software and other intangible assets | | | | | | | | | |
| Payments for financial assets | | | | | | | | | |
| Total economic classification | 3 786 | 3 130 | 3 147 | 4 617 | 5 417 | 4 617 | 6 419 | 7 401 | 7 763 |

Programme Traditional institution Management demonstrates significant decreases from R3.8 million in 2009/10 to R3.1 million in 2010/11. The allocation increases from R3.1 million in 2011/12 to R4.6 million in 2012/13. Over the MTEF the allocation to this programme increases from R6.4 million in 2013/14 to R7.8 million in 2015/16.

The Sub-programme: Traditional Institutional Administration has a substantial decrease on expenditure in 2009/10 from R2.7 million to R1.7 million in 2011/12 which represents an average decline of 36 per cent due to fact that two vehicles were purchased for the two traditional councils during the 2009/10 financial year to assist with running the affairs of the councils and the chiefs. The allocation on this sub-programme increased from R3.2 million in 2012/13 to R3.7 million in 2013/14 and R4.3 million in 2015/16. This represents an increase of 33 per cent. The increase is attributed to the promulgation of the Gauteng Traditional Act which expanded traditional leadership in the province thus increasing expenses incurred by traditional leadership including the remuneration of the traditional leaders.

The Sub-programme: Traditional Resource Administration expenditure shows a drastic increase over the years due to the formulation and implementation of polices. It deals with finalising the outcome of claims and disputes between the subjects of the chiefs within the communities. The allocation over the MTEF is earmarked for the implementation of the new proposed policy that will include traditional leaders of the Khoisan people across the country.

Since the inception of the Sub-programme: Rural Development Facilitation expenditure over the years provided the traditional councils with support in terms of grants and transfers for proper running and maintenance of the councils' vehicles and other equipment and amenities. The allocation of expenditure over the MTEF will provide for the establishment of the house of traditional leadership in Gauteng with the assistance of Tshwane municipality.

The Sub-programme: Traditional Land Administration expenditure over the years relates to capacity building programmes in traditional leadership and the development of rural women. The expenditure has been utilised to integrate traditional leaders into mainstream of municipal councils. The allocation over the MTEF for this sub-programme has increased substantially in order to continue to develop rural women and to integrate traditional leaders in municipal councils. The allocation grows from R260 000 in 2010/11 to R545 000 in 2012/13 and increases to R892 000 in 2013/14 and R993 000 in 2015/16.

Compensation of employees increased from R2.6 million in 2009/10 to R2.8 million in 2011/12 which amounts to an increase of 8 per cent. This is due to the increase of remuneration of traditional chiefs and their staff members including the increase of departmental staff members as a result of wage agreements. The allocation for the 2012/13 financial year amounts to R2.5 million and increases to R4.3 million and R4.8 million in 2013/14 and 2015/16 respectively.

Spending against goods and services decreased substantially from R1.2 million in 2009/10 to R358 000 in 2011/12 due to the vehicles that were purchased for the two traditional councils in that year. The allocation for goods and services increases slightly from 2012/13 to 2013/14 and over the MTEF due to an increase in the transfer of funds to the traditional councils for operational expenses and the implementation of projects in the coming financial years such as intergovernmental relations.

SERVICE DELIVERY MEASURES

PROGRAMME 4: TRADITIONAL INSTITUTIONAL DEVELOPMENT

| Performance measures | Estimated annual targets | | |
|---|--------------------------|------------------|------------------|
| | 2013/14 | 2014/15 | 2015/16 |
| Number of traditional councils (TCs) transformed | 1 | Project complete | Project complete |
| Number of traditional councils complying to legislative prescripts | 2 | 2 | 2 |
| Number of Local House of Traditional Leadership established and complying to legislative prescripts | 1 | 1 | 1 |
| Number of TC members trained | 20 | 20 | 20 |
| Number of events organised to support traditional communities and their institutions | 2 | 2 | 2 |

8. OTHER PROGRAMME INFORMATION

8.1 Personnel numbers and costs

In order to achieve its goals and ensure the proper implementation of the various programmes in the Department, human resources had been beefed up to drive all necessary interventions. The Department embarked on a recruitment drive to fill critical vacant positions and ensure that all core functions are provided for. The Department is still in the process of finalising the revised organisational structure in line with the de-merger of the two departments. Currently the department does not have contract workers because all contracts have been absorbed in available positions.

TABLE 7.14: PERSONNEL NUMBERS AND COSTS: LOCAL GOVERNMENT AND TRADITIONAL AFFAIRS

| Personnel numbers | As at 31 March 2010 | As at 31 March 2011 | As at 31 March 2012 | As at 31 March 2013 | As at 31 March 2014 | As at 31 March 2015 | As at 31 March 2016 |
|---|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| 1. Administration | 160 | 160 | 116 | 116 | 116 | 116 | 116 |
| 2. Local Governance | 733 | 733 | 744 | 691 | 674 | 674 | 674 |
| 3. Integrated Development Planning and Service Delivery | 61 | 61 | | | | | |
| 4. Traditional Institution Management | 7 | 7 | | | | | |
| Total departmental personnel numbers | 961 | 961 | 860 | 807 | 790 | 790 | 790 |
| Total departmental personnel cost (R thousand) | 167 375 | 183 843 | 207 695 | 217 263 | 235 345 | 249 446 | 262 019 |
| Unit cost (R thousand) | 174 | 191 | 242 | 269 | 298 | 316 | 332 |

TABLE 7.15: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS

| | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|--|---------|---------|---------|-----------------------|--------------------------------------|---------------------|-----------------------|---------|---------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Total for department | | | | | | | | | |
| Personnel numbers (head count) | 961 | 961 | 860 | 807 | 807 | 807 | 790 | 790 | 790 |
| Personnel cost (R thousands) | 167 375 | 183 843 | 207 695 | 217 263 | 192 113 | 203 843 | 235 345 | 249 446 | 262 019 |
| Human resources component | | | | | | | | | |
| Personnel numbers (head count) | 12 | 12 | 8 | 8 | 8 | 8 | 8 | 8 | 8 |
| Personnel cost (R thousands) | 1 719 | 2 724 | 2 727 | 2 727 | 2 727 | 2 727 | 2 898 | 3 069 | 3 211 |
| Head count as % of total for department | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% |
| Personnel cost as % of total for department | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1% |
| Finance component | | | | | | | | | |
| Personnel numbers (head count) | 18 | 18 | 14 | 14 | 14 | 14 | 14 | 14 | 14 |
| Personnel cost (R thousands) | 2 569 | 4 070 | 4 073 | 4 073 | 4 073 | 4 073 | 4 329 | 4 585 | 4 796 |
| Head count as % of total for department | 2% | 2% | 2% | 2% | 2% | 2% | 2% | 2% | 2% |
| Personnel cost as % of total for department | 2% | 2% | 2% | 2% | 2% | 2% | 2% | 2% | 2% |
| Full time workers | | | | | | | | | |
| Personnel numbers (head count) | 961 | 961 | 860 | 807 | 807 | 807 | 790 | 790 | 790 |
| Personnel cost (R thousands) | 167 375 | 183 843 | 207 695 | 217 263 | 192 113 | 203 843 | 235 345 | 249 446 | 262 019 |
| Head count as % of total for department | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| Personnel cost as % of total for department | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| Part-time workers | | | | | | | | | |
| Personnel numbers (head count) | | | | | | | | | |
| Personnel cost (R thousands) | | | | | | | | | |
| Head count as % of total for department | | | | | | | | | |
| Personnel cost as % of total for department | | | | | | | | | |
| Contract workers | | | | | | | | | |
| Personnel numbers (head count) | | | | | | | | | |
| Personnel cost (R thousands) | | | | | | | | | |
| Head count as % of total for department | | | | | | | | | |
| Personnel cost as % of total for department | | | | | | | | | |

8.2 Training

The allocation for training relates to bursaries offered to employees and capacity building programmes. This mainly relates to computer training, project management, financial management, seminars and secretarial training courses. The table shows the gender breakdown, types of training as well as details of bursaries and leadership. The training budget is allocated centrally under programme one.

TABLE 7.16 : PAYMENTS ON TRAINING: LOCAL GOVERNMENT AND TRADITIONAL AFFAIRS

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|--|--------------|------------|--------------|--------------------|-----------------------------------|------------------|-----------------------|--------------|--------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| 1: Administration | 86 | 168 | 241 | 67 | 67 | 67 | 1 225 | 667 | 667 |
| of which | | | | | | | | | |
| Subsistence and travel | | | | | | | | | |
| Payments on tuition | 86 | 168 | 241 | 67 | 67 | 67 | 1 225 | 667 | 667 |
| 2: Local Governance | 4 761 | 500 | 1 077 | 4 400 | 4 400 | 4 400 | 5 202 | 4 660 | 4 793 |
| of which | | | | | | | | | |
| Subsistence and travel | | | | | | | | | |
| Payments on tuition | 4 761 | 500 | 1 077 | 4 400 | 4 400 | 4 400 | 5 202 | 4 660 | 4 793 |
| 3: Integrated Development Planning and Service Delivery | 296 | 93 | | | | | | | |
| of which | | | | | | | | | |
| Subsistence and travel | | | | | | | | | |
| Payments on tuition | 296 | 93 | | | | | | | |
| 4: Traditional Institutional Management | 37 | 17 | | 40 | 40 | 40 | 80 | 107 | 107 |
| of which | | | | | | | | | |
| Subsistence and travel | | | | | | | | | |
| Payments on tuition | 37 | 17 | | 40 | 40 | 40 | 80 | 107 | 107 |
| Total payments on training | 5 180 | 778 | 1 318 | 4 507 | 4 507 | 4 507 | 6 507 | 5 434 | 5 567 |

TABLE 7.17 : INFORMATION ON TRAINING: LOCAL GOVERNMENT AND TRADITIONAL AFFAIRS

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|-----------------------------------|---------|---------|---------|--------------------|-----------------------------------|------------------|-----------------------|---------|---------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Number of staff | 921 | 837 | 799 | 940 | 940 | 940 | 940 | 987 | |
| Number of personnel trained | 358 | 42 | 235 | 282 | 282 | 282 | 329 | 329 | |
| of which | | | | | | | | | |
| Male | 157 | 18 | 94 | 94 | 94 | 94 | 141 | 141 | |
| Female | 201 | 24 | 141 | 188 | 188 | 188 | 188 | 188 | |
| Number of training opportunities | 31 | 5 | 16 | 19 | 19 | 19 | 19 | 19 | |
| of which | | | | | | | | | |
| Tertiary | 11 | | 24 | 24 | 24 | 24 | 24 | 24 | |
| Workshops | 7 | | 12 | 12 | 12 | 12 | 12 | 12 | |
| Seminars | 3 | | 2 | 2 | 2 | 2 | 2 | 2 | |
| Other | 10 | 16 | 2 | 9 | 9 | 9 | 9 | 9 | |
| Number of bursaries offered | 33 | 24 | 9 | 24 | 24 | 24 | 24 | 24 | |
| Number of interns appointed | 39 | | 28 | 33 | 33 | 33 | 33 | 33 | |
| Number of learner ships appointed | 146 | | | 5 | 5 | 5 | 5 | 5 | |
| Number of days spent on training | 15 | | 19 | 19 | 19 | 19 | 19 | 19 | |

8.3 Reconciliation of structural changes

TABLE 7.18: RECONCILIATION OF STRUCTURAL CHANGES: LOCAL GOVERNMENT AND TRADITIONAL AFFAIRS

| 2012/13 | | 2013/14 | |
|---|---------|---|---------|
| Vote/Department | R'000 | Vote/Department | R'000 |
| Programme 1 | | Programme 1 | |
| Administration | 52 107 | Administration | 117 679 |
| Sub-programme | | Sub-programme | |
| Office of MEC | 2 354 | Office of MEC | 2 638 |
| Management | 52 107 | Management | 117,679 |
| Programme 2 | | Programme 2 | |
| Human Settlements | | Local Governance | 146 191 |
| Sub-programme | | Sub-programme | |
| Housing Needs, Research and Planning | | Municipal Administration | 4 390 |
| Housing Development | | Municipal Finance | 7 328 |
| Housing Assets Management Property Management | | Community Development Workers | 118 234 |
| | | Capacity Development | 16 239 |
| Programme 3 | | Programme 3 | |
| Cooperative Governance | 198 762 | | |
| Local Governance | 166 744 | Development and Planning | 28 848 |
| Development and Planning | 32 018 | Sub-programme | |
| | | Land Management | 5 307 |
| | | Municipal Integrated Development Planning | 3 839 |
| | | Disaster Management | 16 234 |
| | | Municipal Infrastructure | 3 468 |
| Programme 4 | | Programme 4 | |
| Traditional institutional Development | 4 617 | Traditional institutional Development | 6 419 |
| Traditional institutional Administration | 3 248 | Sub-programme | |
| Traditional Resource Administration | 592 | Traditional institutional Administration | 3 676 |
| Rural Development Facilitation | 232 | Traditional Resource Administration | 1 604 |
| Traditional Land Administration | 545 | Rural Development Facilitation | 247 |
| | | Traditional Land Administration | 892 |

ANNEXURES TO THE ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE

TABLE 7.19: SPECIFICATION OF RECEIPTS: LOCAL GOVERNMENT AND TRADITIONAL AFFAIRS

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|---------|---------|---------|--------------------|-----------------------------------|------------------|-----------------------|---------|---------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Tax receipts | | | | | | | | | |
| Casino taxes | | | | | | | | | |
| Horse racing taxes | | | | | | | | | |
| Liquor licences | | | | | | | | | |
| Motor vehicle licences | | | | | | | | | |
| Sales of goods and services other than capital assets | | | | | | | | | |
| | 132 | 138 | 127 | 130 | 130 | 360 | 130 | 130 | 136 |
| Sale of goods and services produced by department (excluding capital assets) | 132 | 138 | 127 | 130 | 130 | 360 | 130 | 130 | 136 |
| Sales by market establishments | 132 | 138 | 127 | 130 | 130 | 360 | 130 | 130 | 136 |
| Administrative fees | | | | | | | | | |
| Other sales | | | | | | | | | |
| Sales of scrap, waste, arms and other used current goods (excluding capital assets) | | | | | | | | | |
| Transfers received from: | | | | | | | | | |
| Other governmental units | | | | | | | | | |
| Higher education institutions | | | | | | | | | |
| Foreign governments | | | | | | | | | |
| International organisations | | | | | | | | | |
| Public corporations and private enterprises | | | | | | | | | |
| Households and non-profit institutions | | | | | | | | | |
| Fines, penalties and forfeits | | | | | | | | | |
| Interest, dividends and rent on land | 81 | 78 | 18 | 25 | 25 | 25 | 25 | 25 | 26 |
| Interest | 81 | 78 | 18 | 25 | 25 | 25 | 25 | 25 | 26 |
| Dividends | | | | | | | | | |
| Rent on land | | | | | | | | | |
| Sales of capital assets | | | | | | | | | |
| Land and sub-soil assets | | | | | | | | | |
| Other capital assets | | | | | | | | | |
| Transactions in financial assets and liabilities | | | | | | | | | |
| | | | | 300 | | | | | |
| Total departmental receipts | 213 | 216 | 145 | 155 | 455 | 385 | 155 | 155 | 162 |

TABLE 7.20: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|---------------|---------------|---------------|--------------------|-----------------------------------|------------------|-----------------------|----------------|----------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Current payments | 66 979 | 82 634 | 53 172 | 43 451 | 43 481 | 42 875 | 111 515 | 118 738 | 122 914 |
| Compensation of employees | 43 349 | 58 303 | 34 763 | 38 355 | 38 205 | 38 205 | 82 903 | 87 958 | 92 444 |
| Salaries and wages | 38 216 | 51 264 | 30 289 | 33 347 | 33 197 | 33 197 | 72 126 | 76 523 | 80 426 |
| Social contributions | 5 133 | 7 039 | 4 474 | 5 008 | 5 008 | 5 008 | 10 777 | 11 435 | 12 018 |
| Goods and services | 23 630 | 24 331 | 18 409 | 5 096 | 5 276 | 4 670 | 28 612 | 30 780 | 30 470 |
| Administrative fees | 29 | 17 | 10 | 1 | 1 | 1 | 860 | 890 | 874 |
| Advertising | 250 | 100 | 139 | 17 | 17 | 17 | 900 | 920 | 1 000 |
| Assets less than the capitalisation threshold | 206 | 322 | 282 | 51 | 51 | 51 | 900 | 820 | 900 |
| Audit cost: External | 1 020 | 968 | 869 | 1 020 | 1 020 | 1 020 | 2 700 | 2 890 | 3 400 |
| Bursaries: Employees | 104 | 15 | 26 | 17 | 17 | 17 | 820 | 840 | 820 |
| Catering: Departmental activities | 1 123 | 382 | 337 | 2 439 | 2 447 | 2 446 | 208 | 310 | 213 |
| Communication (G&S) | 3 575 | 2 665 | 4 061 | 17 | 17 | 17 | 5 420 | 5 832 | 5 440 |
| Computer services | 473 | 22 | 178 | 340 | 340 | 340 | 2 855 | 2 870 | 3 455 |
| Consultants and professional services: Business and advisory services | 202 | 1 607 | 1 594 | | | | | | |
| Consultants and professional services: Infrastructure and planning | | | | | | | | | |
| Consultants and professional services: Laboratory services | | | | | | | | | |
| Consultants and professional services: Legal costs | 474 | 3 | | 7 | 7 | 7 | 285 | 500 | 485 |
| Contractors | 1 611 | 30 | 1 316 | 34 | 34 | 34 | | | |
| Agency and support / outsourced services | 2 149 | 3 269 | 380 | 53 | 53 | (9) | 500 | 550 | 638 |
| Entertainment | 2 | | | 4 | 4 | 4 | 15 | 25 | 36 |
| Fleet services (including government motor transport) | | 1 | | | | | | | |
| Housing | 13 | 381 | 12 | | | | | | |
| Inventory: Food and food supplies | | 6 | 2 | 9 | 9 | 9 | 23 | 25 | 28 |
| Inventory: Fuel, oil and gas | | | | | | | | | |
| Inventory: Learner and teacher support material | | | | | | | | | |
| Inventory: Materials and supplies | | 1 | 1 | 1 | 1 | 1 | | | |
| Inventory: Medical supplies | 7 | | | | | | 55 | 55 | 55 |
| Inventory: Medicine | | | | | | | | | |
| Medsas inventory interface | | | | | | | | | |
| Inventory: Military stores | | | | | | | | | |
| Inventory: Other consumables | 206 | 209 | 181 | 59 | 59 | 63 | 600 | 600 | 600 |
| Inventory: Stationery and printing | 1 039 | 1 247 | 1 216 | 53 | 53 | 37 | 3 252 | 3 480 | 3 490 |
| Lease payments | 621 | 2 987 | 661 | 4 | 4 | 4 | 2 600 | 2 600 | 2 600 |
| Property payments | 5 557 | 6 190 | 2 201 | 2 | 2 | 2 | 1 600 | 1 600 | 1 600 |

Vote 7 - Local Government and Traditional Affairs • EPRE • 2013/14

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|--------------|--------------|--------------|--------------------|-----------------------------------|------------------|-----------------------|--------------|--------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Transport provided: | | | | | | | | | |
| Departmental activity | | 2 159 | 28 | | | | | | |
| Travel and subsistence | 4 536 | 1 461 | 3 905 | 443 | 443 | 105 | 3 168 | 3 844 | 2 393 |
| Training and development | 86 | 195 | 241 | 67 | 67 | 67 | 1 030 | 1 230 | 1 396 |
| Operating expenditure | 18 | 1 | 94 | 345 | 345 | 152 | 758 | 836 | 913 |
| Venues and facilities | 329 | 93 | 675 | 113 | 285 | 285 | 63 | 63 | 134 |
| Rental and hiring | | | | | | | | | |
| Interest and rent on land | | | | | | | | | |
| Interest | | | | | | | | | |
| Rent on land | | | | | | | | | |
| Transfers and subsidies to1: | 5 795 | 7 444 | 3 875 | 6 255 | 6 255 | 6 255 | 4 425 | 4 520 | 4 520 |
| Provincial and local | | 3 228 | | | | | | | |
| Provinces2 | | | | | | | | | |
| Provincial Revenue Funds | | | | | | | | | |
| Provincial agencies and funds | | | | | | | | | |
| Municipalities3 | | 3 228 | | | | | | | |
| Municipal bank accounts | | | | | | | | | |
| Municipal agencies and funds | | 3 228 | | | | | | | |
| Departmental agencies and accounts | | | | | | | | | |
| Social security funds | | | | | | | | | |
| Provide list of entities receiving transfers4 | | | | | | | | | |
| Higher education institutions | | | | | | | | | |
| Foreign governments and international organisations | | | | | | | | | |
| Public corporations and private enterprises5 | | | | | | | | | |
| Public corporations | | | | | | | | | |
| Subsidies on production | | | | | | | | | |
| Other transfers | | | | | | | | | |
| Private enterprises | | | | | | | | | |
| Subsidies on production | | | | | | | | | |
| Other transfers | | | | | | | | | |
| Non-profit institutions | | | | | | | | | |
| Households | 5 795 | 4 216 | 3 875 | 6 255 | 6 255 | 6 255 | 4 425 | 4 520 | 4 520 |
| Social benefits | 5 795 | 4 216 | 3 875 | 6 255 | 6 255 | 6 255 | 4 425 | 4 520 | 4 520 |
| Other transfers to households | | | | | | | | | |
| Payments for capital assets | 468 | 2 070 | 1 002 | 4 725 | 4 725 | 4 725 | 4 377 | 5 282 | 5 027 |
| Buildings and other fixed structures | | | | | | | | | |
| Buildings and other fixed structures | | | | | | | | | |
| Machinery and equipment | 468 | 2 070 | 448 | 4 725 | 4 725 | 4 725 | 4 377 | 5 282 | 5 027 |
| Transport equipment | | | | | | | | | |
| Other machinery and equipment | 468 | 2 070 | 448 | 4 725 | 4 725 | 4 725 | 4 377 | 5 282 | 5 027 |
| Heritage assets | | | | | | | | | |

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|--------------------------------------|---------------|---------------|---------------|--------------------|-----------------------------------|------------------|-----------------------|----------------|----------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Specialised military assets | | | | | | | | | |
| Biological assets | | | | | | | | | |
| Land and sub-soil assets | | | | | | | | | |
| Software and other intangible assets | | | 554 | | | | | | |
| Payments for financial assets | 1 418 | 75 | 109 | | | | | | |
| Total economic classification | 74 660 | 92 223 | 58 158 | 54 431 | 54 461 | 53 855 | 120 317 | 128 540 | 132 461 |

TABLE 7.21: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: LOCAL GOVERNANCE

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|----------------|----------------|----------------|--------------------|-----------------------------------|------------------|-----------------------|----------------|----------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Current payments | 146 952 | 103 881 | 164 310 | 166 744 | 164 544 | 166 760 | 156 976 | 168 940 | 183 222 |
| Compensation of employees | 97 063 | 98 647 | 147 115 | 153 639 | 127 839 | 130 995 | 128 247 | 135 707 | 142 997 |
| Salaries and wages | 80 961 | 80 752 | 124 872 | 127 944 | 102 144 | 105 300 | 111 576 | 118 066 | 124 408 |
| Social contributions | 16 102 | 17 895 | 22 243 | 25 695 | 25 695 | 25 695 | 16 671 | 17 641 | 18 589 |
| Goods and services | 49 889 | 5 234 | 17 195 | 13 105 | 36 705 | 35 765 | 28 729 | 33 233 | 40 225 |
| Administrative fees | 78 | | 14 | | | | | | |
| Advertising | 1 035 | | 53 | 160 | 160 | 160 | 730 | 570 | 750 |
| Assets less than the capitalisation threshold | 38 | 5 | | 25 | 25 | 25 | 235 | 434 | 546 |
| Audit cost: External | 1 065 | 347 | | | | | | | |
| Bursaries: Employees | | | | | | | | | |
| Catering: Departmental activities | 201 | 193 | | 48 | 48 | 48 | 188 | 360 | 430 |
| Communication (G&S) | 3 715 | 3 837 | 4 526 | 4 000 | 4 000 | 4 000 | 3 355 | 4 000 | 4 432 |
| Computer services | 227 | | | | | | | | |
| Consultants and professional services: Business and advisory services | 17 621 | | 8 014 | 3 000 | 14 522 | 13 582 | 4 521 | 4 695 | 8 459 |
| Consultants and professional services: Infrastructure and planning | | | | | | | | | |
| Consultants and professional services: Laboratory services | | | | | | | | | |
| Consultants and professional services: Legal costs | | | | | | | | | |
| Contractors | 73 | | | | | | | | 1 600 |
| Agency and support / outsourced services | 17 481 | 154 | 2 111 | | 5 500 | 5 500 | 9 087 | 10 989 | 9 433 |
| Entertainment | 5 | | | | | | | | |
| Fleet services (including government motor transport) | | | | | | | | | |
| Housing | | | | | | | | | |
| Inventory: Food and food supplies | 1 | | | | | | | | |
| Inventory: Fuel, oil and gas | | | | | | | | | |
| Inventory: Learner and teacher support material | | | | | | | | | |

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| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|---------------|---------|---------------|--------------------|-----------------------------------|------------------|-----------------------|---------|---------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Inventory: Materials and supplies | | | 138 | | | | | | |
| Inventory: Medical supplies | | | | | | | | | |
| Inventory: Medicine | | | | | | | | | |
| Medsas inventory interface | | | | | | | | | |
| Inventory: Military stores | | | | | | | | | |
| Inventory: Other consumables | 2 | | 79 | | | | | | |
| Inventory: Stationery and printing | 848 | 27 | 100 | 260 | 775 | 775 | 686 | 700 | 980 |
| Lease payments | | | | | | | | | |
| Property payments | | | | | | | | | |
| Transport provided: | | | | | | | | | |
| Departmental activity | | | | | | | | 100 | 365 |
| Travel and subsistence | 1 275 | 188 | 591 | 685 | 1 130 | 1 130 | 1 179 | 2 080 | 2 550 |
| Training and development | 4 761 | 312 | 1 077 | 4 400 | 8 691 | 8 691 | 5 800 | 5 565 | 5 920 |
| Operating expenditure | | | | 177 | 577 | 577 | 357 | 740 | 1 400 |
| Venues and facilities | 1 463 | 171 | 492 | 350 | 1 277 | 1 277 | 2 591 | 3 000 | 3 360 |
| Rental and hiring | | | | | | | | | |
| Interest and rent on land | | | | | | | | | |
| Interest | | | | | | | | | |
| Rent on land | | | | | | | | | |
| Transfers and subsidies to: | 14 004 | | 20 013 | | | | | | |
| Provincial and local | 14 000 | | 20 000 | | | | | | |
| Provinces ² | | | | | | | | | |
| Provincial Revenue Funds | | | | | | | | | |
| Provincial agencies and funds | | | | | | | | | |
| Municipalities ³ | 14 000 | | 20 000 | | | | | | |
| Municipal bank accounts | | | 20 000 | | | | | | |
| Municipal agencies and funds | 14 000 | | | | | | | | |
| Departmental agencies and accounts | | | | | | | | | |
| Social security funds | | | | | | | | | |
| Provide list of entities receiving transfers ⁴ | | | | | | | | | |
| Higher education institutions | | | | | | | | | |
| Foreign governments and international organisations | | | | | | | | | |
| Public corporations and private enterprises ⁵ | | | | | | | | | |
| Public corporations | | | | | | | | | |
| Subsidies on production | | | | | | | | | |
| Other transfers | | | | | | | | | |
| Private enterprises | | | | | | | | | |
| Subsidies on production | | | | | | | | | |
| Other transfers | | | | | | | | | |

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|--------------------------------------|----------------|----------------|----------------|--------------------|-----------------------------------|------------------|-----------------------|----------------|----------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Non-profit institutions | | | | | | | | | |
| Households | 4 | | 13 | | | | | | |
| Social benefits | | | | | | | | | |
| Other transfers to households | 4 | | 13 | | | | | | |
| Payments for capital assets | 289 | 4 040 | | | | | | | |
| Buildings and other fixed structures | | | | | | | | | |
| Buildings and other fixed structures | | | | | | | | | |
| Machinery and equipment | 289 | 4 040 | | | | | | | |
| Transport equipment | | | | | | | | | |
| Other machinery and equipment | 289 | 4 040 | | | | | | | |
| Heritage assets | | | | | | | | | |
| Specialised military assets | | | | | | | | | |
| Biological assets | | | | | | | | | |
| Land and sub-soil assets | | | | | | | | | |
| Software and other intangible assets | | | | | | | | | |
| Payments for financial assets | | | | | | | | | |
| Total economic classification | 161 245 | 107 921 | 184 323 | 166 744 | 164 544 | 166 760 | 156 976 | 168 940 | 183 222 |

TABLE 7.22: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: INTEGRATED DEVELOPMENT PLANNING AND SERVICE DELIVERY

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|---------------|---------------|---------------|--------------------|-----------------------------------|------------------|-----------------------|---------------|---------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Current payments | 34 949 | 27 628 | 28 785 | 30 075 | 31 475 | 31 475 | 28 848 | 31 032 | 32 063 |
| Compensation of employees | 24 376 | 24 497 | 23 028 | 22 721 | 22 721 | 22 721 | 19 927 | 21 253 | 21 828 |
| Salaries and wages | 21 287 | 22 575 | 20 140 | 19 994 | 19 994 | 19 994 | 17 325 | 18 489 | 18 878 |
| Social contributions | 3 089 | 1 922 | 2 888 | 2 727 | 2 727 | 2 727 | 2 602 | 2 764 | 2 950 |
| Goods and services | 10 573 | 3 131 | 5 757 | 7 354 | 8 754 | 8 754 | 8 921 | 9 779 | 10 235 |
| Administrative fees | 175 | | | | | | | | |
| Advertising | 383 | 259 | | 370 | 420 | 420 | 370 | 430 | 460 |
| Assets less than the capitalisation threshold | 53 | | | 10 | 10 | 10 | 210 | 265 | 299 |
| Audit cost: External | 521 | | | | | | | | |
| Bursaries: Employees | | | | | | | | | |
| Catering: Departmental activities | 141 | 19 | 265 | 44 | 294 | 294 | 295 | 360 | 390 |
| Communication (G&S) | | 11 | | | | | | | |
| Computer services | | 412 | 197 | 18 | 18 | 18 | 246 | 826 | 330 |
| Consultants and professional services: Business and advisory services | 1 679 | (322) | | 200 | 200 | 200 | 1 752 | 1 880 | 1 995 |
| Consultants and professional services: Infrastructure and planning | | | | | | | | | |
| Consultants and professional services: Laboratory services | | | | | | | | | |
| Consultants and professional services: Legal costs | 51 | 2 | | 150 | 150 | 150 | 200 | 280 | 300 |
| Contractors | 103 | | | | | | 400 | 200 | 602 |

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| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|----------|-----------|---------|--------------------|-----------------------------------|------------------|-----------------------|---------|---------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Agency and support / outsourced services | 240 | | | | 1 300 | 1 300 | 1 300 | 300 | 300 |
| Entertainment | | | | | | | | | |
| Fleet services (including government motor transport) | | | | | | | | | |
| Housing | | | | | | | | | |
| Inventory: Food and food supplies | | | | | | | | | |
| Inventory: Fuel, oil and gas | | | | | | | | | |
| Inventory: Learner and teacher support material | | | | | | | | | |
| Inventory: Materials and supplies | | | | | | | 40 | 40 | 50 |
| Inventory: Medical supplies | | | | | | | 347 | 347 | 400 |
| Inventory: Medicine | | | | | | | | | |
| Medsas inventory interface | | | | | | | | | |
| Inventory: Military stores | | | | | | | | | |
| Inventory: Other consumables | 37 | | | 1 | 51 | 51 | 417 | 417 | 470 |
| Inventory: Stationery and printing | 522 | 3 | 20 | 240 | 640 | 640 | 640 | 393 | 826 |
| Lease payments | 4 285 | 2 413 | 4 996 | 5 745 | 3 615 | 3 615 | 550 | 300 | |
| Property payments | 34 | 30 | 22 | 50 | 50 | 50 | 415 | 430 | 440 |
| Transport provided: Departmental activity | | | | | | | | | 510 |
| Travel and subsistence | 948 | 137 | 190 | 526 | 1 241 | 1 241 | 899 | 931 | 410 |
| Training and development | 296 | 93 | | | 110 | 110 | 605 | 625 | 700 |
| Operating expenditure | 66 | | | | 455 | 455 | | 570 | 600 |
| Venues and facilities | 1 039 | 74 | 67 | | 200 | 200 | 235 | 1 185 | 1 153 |
| Rental and hiring | | | | | | | | | |
| Interest and rent on land | | | | | | | | | |
| Interest | | | | | | | | | |
| Rent on land | | | | | | | | | |
| Transfers and subsidies tot: | 3 | 25 | | | | | | | |
| Provincial and local | | | | | | | | | |
| Provinces ² | | | | | | | | | |
| Provincial Revenue Funds | | | | | | | | | |
| Provincial agencies and funds | | | | | | | | | |
| Municipalities ³ | | | | | | | | | |
| Municipal bank accounts | | | | | | | | | |
| Municipal agencies and funds | | | | | | | | | |
| Departmental agencies and accounts | | | | | | | | | |
| Social security funds | | | | | | | | | |
| Provide list of entities receiving transfers ⁴ | | | | | | | | | |
| Higher education institutions | | | | | | | | | |
| Foreign governments and international organisations | | | | | | | | | |
| Public corporations and private enterprises ⁵ | | | | | | | | | |
| Public corporations | | | | | | | | | |
| Subsidies on production | | | | | | | | | |

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|--------------------------------------|---------------|---------------|---------------|--------------------|-----------------------------------|------------------|-----------------------|---------------|---------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Other transfers | | | | | | | | | |
| Private enterprises | | | | | | | | | |
| Subsidies on production | | | | | | | | | |
| Other transfers | | | | | | | | | |
| Non-profit institutions | | | | | | | | | |
| Households | 3 | 25 | | | | | | | |
| Social benefits | 3 | 25 | | | | | | | |
| Other transfers to households | | | | | | | | | |
| Payments for capital assets | 237 | 952 | | 1 943 | 1 943 | 1 943 | | | |
| Buildings and other fixed structures | | | | | | | | | |
| Buildings and other fixed structures | | | | | | | | | |
| Machinery and equipment | 237 | 952 | | 1 943 | 1 943 | 1 943 | | | |
| Transport equipment | | | | | | | | | |
| Other machinery and equipment | 237 | 952 | | 1 943 | 1 943 | 1 943 | | | |
| Heritage assets | | | | | | | | | |
| Specialised military assets | | | | | | | | | |
| Biological assets | | | | | | | | | |
| Land and sub-soil assets | | | | | | | | | |
| Software and other intangible assets | | | | | | | | | |
| Payments for financial assets | | | | | | | | | |
| Total economic classification | 35 189 | 28 605 | 28 785 | 32 018 | 33 418 | 33 418 | 28 848 | 31 032 | 32 063 |

TABLE 7.23: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION:TRADITIONAL INSTITUTIONAL MANAGEMENT

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|--------------|--------------|--------------|--------------------|-----------------------------------|------------------|-----------------------|--------------|--------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Current payments | 3 786 | 3 130 | 3 147 | 4 617 | 5 417 | 4 617 | 6 419 | 7 401 | 7 763 |
| Compensation of employees | 2 587 | 2 396 | 2 789 | 2 548 | 3 348 | 2 543 | 4 268 | 4 528 | 4 750 |
| Salaries and wages | 2 244 | 2 085 | 2 379 | 2 243 | 2 826 | 2 021 | 3 684 | 3 977 | 4 105 |
| Social contributions | 343 | 311 | 410 | 305 | 522 | 522 | 584 | 551 | 645 |
| Goods and services | 1 199 | 734 | 358 | 2 069 | 2 069 | 2 074 | 2 151 | 2 873 | 3 013 |
| Administrative fees | | 3 | | | | | | | |
| Advertising | | 93 | | | | | 100 | 100 | 100 |
| Assets less than the capitalisation threshold | | 4 | | | | | 200 | 220 | 230 |
| Audit cost: External | | | | | | | | | |
| Bursaries: Employees | | | | | | | | | |
| Catering: Departmental activities | 14 | 7 | 15 | 200 | 200 | 200 | 50 | 50 | 436 |
| Communication (G&S) | | | | | | | | | |
| Computer services | | | | | | | | | |
| Consultants and professional services: | | | | | | | | | |
| Business and advisory services | 230 | | 47 | | | | | | |

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|--|---------|---------|---------|--------------------|-----------------------------------|------------------|-----------------------|---------|---------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Consultants and professional services: Infrastructure and planning | | | | | | | | | |
| Consultants and professional services: Laboratory services | | | | | | | | | |
| Consultants and professional services: Legal costs | | | | | | | | | |
| Contractors | | | | | | | | | |
| Agency and support / outsourced services | 486 | 548 | | 900 | 900 | 900 | 800 | 1 277 | 952 |
| Entertainment | | | | | | | | | |
| Fleet services (including government motor transport) | | | | | | | | | |
| Housing | | | | | | | | | |
| Inventory: Food and food supplies | | | | | | | | | |
| Inventory: Fuel, oil and gas | | | | | | | | | |
| Inventory: Learner and teacher support material | | | | | | | | | |
| Inventory: Materials and supplies | 1 | | | | | | | | |
| Inventory: Medical supplies | | | | | | | | | |
| Inventory: Medicine | | | | | | | | | |
| Medsas inventory interface | | | | | | | | | |
| Inventory: Military stores | | | | | | | | | |
| Inventory: Other consumables | 1 | | | | | | | | |
| Inventory: Stationery and printing | 31 | 17 | 38 | 210 | 210 | 215 | 151 | 163 | 165 |
| Lease payments | | | | | | | | | |
| Property payments | | | | | | | | | |
| Transport provided: Departmental activity | | | | | | | | | |
| Travel and subsistence | 152 | 19 | 38 | 184 | 184 | 184 | 210 | 348 | 400 |
| Training and development | 50 | 43 | | 40 | 40 | 40 | 80 | 107 | 107 |
| Operating expenditure | | | 20 | 35 | 35 | 35 | 40 | 50 | 50 |
| Venues and facilities | 234 | | 200 | 500 | 500 | 500 | 520 | 558 | 573 |
| Rental and hiring | | | | | | | | | |
| Interest and rent on land | | | | | | | | | |
| Interest | | | | | | | | | |
| Rent on land | | | | | | | | | |
| Transfers and subsidies to: | | | | | | | | | |
| Provincial and local | | | | | | | | | |
| Provinces2 | | | | | | | | | |
| Provincial Revenue Funds | | | | | | | | | |
| Provincial agencies and funds | | | | | | | | | |

| R thousand | Outcome | | | Main appropriation | Adjusted appropriation 2012/13 | Revised estimate | Medium-term estimates | | |
|---|--------------|--------------|--------------|--------------------|-----------------------------------|------------------|-----------------------|--------------|--------------|
| | 2009/10 | 2010/11 | 2011/12 | | | | 2013/14 | 2014/15 | 2015/16 |
| Municipalities ³ | | | | | | | | | |
| Municipal bank accounts | | | | | | | | | |
| Municipal agencies and funds | | | | | | | | | |
| Departmental agencies and accounts | | | | | | | | | |
| Social security funds | | | | | | | | | |
| Provide list of entities receiving transfers ⁴ | | | | | | | | | |
| Higher education institutions | | | | | | | | | |
| Foreign governments and international organisations | | | | | | | | | |
| Public corporations and private enterprises ⁵ | | | | | | | | | |
| Public corporations | | | | | | | | | |
| Subsidies on production | | | | | | | | | |
| Other transfers | | | | | | | | | |
| Private enterprises | | | | | | | | | |
| Subsidies on production | | | | | | | | | |
| Other transfers | | | | | | | | | |
| Non-profit institutions | | | | | | | | | |
| Households | | | | | | | | | |
| Social benefits | | | | | | | | | |
| Other transfers to households | | | | | | | | | |
| Payments for capital assets | | | | | | | | | |
| Buildings and other fixed structures | | | | | | | | | |
| Buildings and other fixed structures | | | | | | | | | |
| Machinery and equipment | | | | | | | | | |
| Transport equipment | | | | | | | | | |
| Other machinery and equipment | | | | | | | | | |
| Heritage assets | | | | | | | | | |
| Specialised military assets | | | | | | | | | |
| Biological assets | | | | | | | | | |
| Land and sub-soil assets | | | | | | | | | |
| Software and other intangible assets | | | | | | | | | |
| Payments for financial assets | | | | | | | | | |
| Total economic classification | 3 786 | 3 130 | 3 147 | 4 617 | 5 417 | 4 617 | 6 419 | 7 401 | 7 763 |

